

5 Aldermanbury Square
London
EC2V 7HR

T: +44 20 3932 9687
aparkinson@compasslexecon.com

EDUCATION

2008, *MSc in Economics (distinction)*, University College London (UCL), United Kingdom
2005, *MA (Cantab) in Economics*, Queens' College, University of Cambridge, United Kingdom

PROFESSIONAL EXPERIENCE

2020 - Present, *Senior Vice President*, Compass Lexecon, London
2015 - 2020, *Vice President*, Compass Lexecon, London
2013 - 2015, *Senior Economist*, Compass Lexecon, London
2006 - 2013, *Associate Principal (previously Analyst – Senior Associate)*, Charles River Associates, London
2005 - 2006, *Research Assistant*, RAND Europe, Cambridge

PROFESSIONAL RECOGNITIONS

- Competition Economists (Global) - Thought Leader, recognition by Lexology Index in 2025.
- Competition Economists (Global) - Recommended Leader, recognition by Lexology Index in 2024, 2023, 2022, 2021.
- Competition Economists (Global) - Future Leader, recognition by Lexology Index in 2020, 2019, 2018.

SELECTED PROFESSIONAL ENGAGEMENTS

Mergers and Acquisitions

- Altrad / Stork UK (2024, oilfield services)
Merger review by the CMA.
- Novo Holdings / Novo Nordisk / Catalent (2024, pharmaceuticals)
Advised Catalent during the merger review by the European Commission.
- Bell / Outfront (2024, out-of-home advertising)
Advised Bell during the merger review by the Canadian Competition Bureau. Economic assessment of substitutability between OOH and non-OOH advertising and OOH product differentiation, and assistance with design of remedy package.
- Brookfield & Cameco / Westinghouse Electric Company (2023, nuclear fuel)
Merger review by the European Commission and the UK CMA. Economic analyses related to potential horizontal and conglomerate effects.
- Culligan/Waterlogic (2022, water dispensing solutions)
Advised Culligan during merger review in multiple jurisdictions worldwide (Austria, Germany, the UK, the US, Australia, and New Zealand).
- NortonLifeLock/Avast (2022, cyber security)
Advised NortonLifeLock during merger proceedings by the UK CMA (Phase 2) in relation to its \$8.6 billion acquisition of Avast in the area of consumer cyber security products.
- S&P Global / IHS Markit (2022, business information services)
Merger review by the European Commission and CMA.

- AMD / Xilinx (2021, semiconductors)
Merger review by the European Commission, CMA, and other competition authorities.
- Lyreco / certain assets of Staples Solutions (2021, office supplies)
Advised Lyreco during the merger review by various competition authorities (Germany, Norway, Poland, Sweden) of its acquisition of Staples Solutions' operations in six European countries.
- Mitie / Interserve (2020, facilities management)
Merger review by the CMA.
- JD Sports / Footasylum (2020, sports goods retail)
Advised JD Sports during the CMA's Phase 2 investigation of its acquisition of Footasylum.
- Danaher / GE Healthcare Life Sciences' biopharma business (2019, biopharma)
Advised Danaher during the merger review by the European Commission.
- Thermo Fisher Scientific / Roper (2019, electron microscopes)
Advised Thermo Fisher Scientific in the context of the CMA's Phase 2 investigation of its proposed acquisition of Roper's Gatan business.
- Global Media / Exterior (2019, outdoor advertising)
Advised Global Media during the CMA's merger review.
- Procter & Gamble / Merck Consumer Healthcare Business (2018, pharmaceuticals)
Advised Procter & Gamble during the European Commission's merger review.
- Bayer / Monsanto (2018, seeds and crop protection)
Advised Bayer during the European Commission's Phase 2 investigation of its acquisition of Monsanto, and other jurisdictions worldwide.
- GE / Baker Hughes (2017, oilfield services)
Advised Baker Hughes during the European Commission's merger review.
- Halliburton / Baker Hughes (2016, oilfield services)
Advised Baker Hughes during the European Commission's Phase 2 merger review.
- Coty / Procter & Gamble Beauty Business (2016, beauty products)
Advised Procter & Gamble during the European Commission's merger review.
- Enel / EPH / SE (2016, energy)
Advised Enel during the European Commission's merger review of EPH's acquisition of a controlling share in Slovenske Elektrane from Enel SpA.
- Ryanair / Aer Lingus (2013, aviation)
Advised Aer Lingus in the context of the Competition Commission's Phase 2 investigation of Ryanair's minority shareholding in Aer Lingus and the European Commission's investigation of Ryanair's proposed full acquisition of Aer Lingus.
- Baxter / Gambro (2013, healthcare)
Merger review by the European Commission.
- Rexel / Wilts (2012, electrical supplies)
Merger review by the OFT.
- Linde / Air Products Homecare (2012, medical gases)
Merger review by the European Commission.
- Universal / EMI (2012, music recording)
Phase 2 merger review by the European Commission.



- Kerry Foods / Headland Foods (2011, food & beverages)
Phase 2 merger review by the Competition Commission.
- INEOS / BASF Styrolution JV (2011, chemicals)
Merger review by the European Commission of the combination of INEOS and BASF's styrenics businesses in the Styrolution JV.
- Cisco / Tandberg (2010, videoconferencing equipment)
Merger review by the European Commission.
- GXS / Inovis (2010, communication services)
Merger review by the OFT.
- Unilever / Sara Lee Personal Care (2010, FMCG)
Phase 2 merger review by the European Commission.
- Novartis / Alcon (2010, pharmaceuticals)
Merger review by the European Commission.
- Schlumberger / Smith International (2010, oilfield services)
Merger review by the European Commission.
- TF1 / NT1 / TMC (2010, media)
Economic support to TF1 in the context of the AdC's Phase 2 investigation of its acquisition NT1 and TMC.
- Lufthansa / SN Brussels Airlines (2009, aviation)
Phase 2 merger review by the European Commission.
- Lufthansa / Austrian Airlines (2009, aviation)
Phase 2 merger review by the European Commission.
- Pfizer / Wyeth (2009, pharmaceuticals)
Merger review by the European Commission.
- Sanofi-Aventis / Zentiva (2009, pharmaceuticals)
Merger review by the European Commission.
- Ryanair / Aer Lingus (2007, aviation)
Economic support to Aer Lingus during Phase 2 merger review by the European Commission of the attempted hostile acquisition of Aer Lingus by Ryanair.

Contemplated acquisitions

- Confidential advice regarding contemplated transaction in industrial products (2018)
- Confidential advice regarding contemplated transaction in construction materials (2018)
- Confidential advice regarding contemplated transaction in financial services (2018)
- Confidential advice regarding contemplated transaction in the oil & gas industry (2016)
- Confidential advice regarding contemplated transaction in the non-retail financial services (2016)

Damages Litigation Arising from Infringements of Competition Law

- Trucks (2018-)
Retained by Iveco during litigation proceedings following Article 101 TFEU infringement.



- Maritime car carriers (2021-2023)
Economic support to one of the maritime car carriers in connection with the *McLaren* collective action.
- Synthetic rubber (2010-2013)
In the context of follow-on damages litigation in UK High Court arising from an Article 101 TFEU infringement, advice to Dow on potential quantum; support to an expert witness.
- Confidential (2012-2013)
In the context of follow-on damages litigation in UK High Court arising from infringement of Chapter II of Competition Act 1998, advice to the defendant on potential quantum and support to an expert witness. The matter settled before trial.
- Confidential (2010)
In the context of follow-on damages litigation in multiple fora arising from an Article 101 TFEU infringement, advice to a defendant on potential quantum. The matter settled before trial.

Market Investigations

- UK FCA wholesale data market study (2023-2024)
Advice to a market data vendor in responding to the Financial Conduct Authority's requests in the context of its wholesale data market study, spanning credit ratings, credit ratings data, benchmarks and market data vendors.
- Private healthcare (Competition Commission, 2013)
Economic support to BMI Healthcare.
- Healthcare market inquiry (Competition Commission of South Africa, 2014-2018)
Economic support to Netcare.

Abuse of Dominance

- Excessive pricing (2020-)
Economic support to a company subject to an excessive pricing complaint.
- Rebates (2018)
Advice to a telecommunications company on the design of a rebate scheme to be compliant with Article 102.
- Excessive pricing (2018)
Economic support to a company subject to an investigation into excessive pricing.
- "Pay-for-delay" (2011-2012)
Economic support to a company subject to a European Commission investigation into patent settlements.
- Qualcomm (2009)
Economic support to the complainants in the European Commission investigation into alleged abuse of dominance.

Regulation

- Sasol Gas (2014-2016)
Assisted expert in preparing expert report in the judicial review of the South African energy regulator's decision in relation to pricing of gas by Sasol Gas.

Last updated: 30 December 2024

