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EDUCATION

2020, MSc in Economics (Distinction), University College London 2019, BSc in Economics (First Class Honours), University College London

PROFESSIONAL EXPERIENCE

2024 - Present, *Economist*, Compass Lexecon, London

2022 - 2024, Senior Analyst, Compass Lexecon, London

2020 - 2022, Analyst, Compass Lexecon, London

SELECTED CONSULTING EXPERIENCE

Mergers and Acquisitions

- Broadcom / VMware (2022 2023, technology)
 Advised client during merger proceedings in the EU and the UK. Merger clearance following Phase II investigations of both the European Commission and the UK Competition and Markets Authority (CMA).
- NVIDIA / Arm (2020 2021, technology)
 Advised client during Phase II merger proceedings before the European Commission and during merger proceedings in other jurisdictions.
- Aon / Willis Towers Watson (2020 2021, insurance broking)
 Advised client during Phase II merger proceedings before the European Commission.

Horizontal agreements

• Manufacturing client (2025 – ongoing, joint venture)

Evaluated the potential anticompetitive effects of horizontal production agreement between competitors. Assisted clients in obtaining regulatory approvals in relevant jurisdictions.

Anticompetitive practices

- Technology client (2025 ongoing, exclusionary conduct)
 Assessed client's pricing to advise client in an Article 102 investigation by the European Commission.
- Pharmaceutical client (2024 ongoing, exclusionary conduct)
 Assessed appropriateness of the client's conduct through cost replicability and a price-cost test.
- Client in asset-intensive industry (2022 ongoing, excessive pricing)
 Assessed appropriateness of cost allocation and asset valuation assumptions in the price-cost test for test of excessive pricing.
- Manufacturing client (2021 2025, exclusionary conduct)
 Conducted as-efficient competitor (AEC) test to advise client in an Article 102 investigation by the European Commission.

Litigation

Which? vs Qualcomm (2021 – ongoing, class action)
 Provided support in producing expert reports for Qualcomm in the collective proceedings before the UK Competition Appeal Tribunal (CAT).

PUBLICATIONS

- "Gaming the ecosystem: Fragmented users and their unexpected buyer power", joint with Lau Nilausen, The Analysis, 13th Edition, February 2025.
- "The market share/dominance fallacy: How narrower markets widen the disconnect between market shares and market power", joint with Lau Nilausen, The Analysis 15th Edition, October 2025.

TECHNICAL SKILLS

Statistical Packages
 Proficient in Stata and Tableau
 Experience in Python

LANGUAGE SKILLS

- Mandarin Native
- English Fluent
- Spanish Basic

