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EDUCATION

1993, *PhD in Economics* (Specialty: Industrial Organization), Ecole Polytechnique, Paris, France
Thesis: "Contributions to imperfect competition: asymmetries, competition and market dynamics" (Advisors: J.Gabszewicz and J.P.Ponssard)
1989, *Engineering graduate*, Ecole Polytechnique, Paris, France
1984, *Baccalaureate C*, Ecole Polytechnique, Paris, France

PROFESSIONAL EXPERIENCE

2013 - Present, *Executive Vice President*, Compass Lexecon, Paris / Brussels
2012 - 2013, *Senior Vice President*, Compass Lexecon, Paris
2011 - 2012, *Managing Director*, Compass Lexecon, Paris
2010 - 2011, *Managing Director*, LECG, Paris
2007 - 2010, *Director*, LECG, Paris
2005 - 2006, *Principal*, LECG, Paris
2004 - 2005, *Senior Managing Consultant*, LECG, Paris
2002 - 2004, *Senior Consultant (project director)*, NERA, Paris and Brussels
1999 - 2002, *Associate*, McKinsey & Company, Paris
1996 - 1999, *Senior Regulatory Economist*, France Telecom Direction des Relations Extérieures, Paris
1994 - 1996, *Economist*, France Telecom Cnet (R&D center), Paris
1993 - 1994, *Post-doctoral position*, AT&T Bell Laboratories

OTHER PROFESSIONAL ACTIVITIES

2005 - 2011, Board of Directors, LECG Consulting France, LECG Belgium, LECG UK holding.
2009, Member of comité de pilotage du séminaire Philippe Nasse
2008, Member of Steering Committee of ACE (Association for Competition Economics)
1996, Participant at the Commission 'International Competition, Growth and Unemployment' at Institut de l'Entreprise (on behalf of CNPF, now MEDEF)

ACADEMIC EXPERIENCE

2004 - Present, Ecole Polytechnique Paris, Adjunct Professor in Economics, Antitrust and Competition Policy (with Patrick Rey and Philippe Choné)
2002 - 2006, Ecole Polytechnique Paris, Adjunct Professor in Economics, Introduction to business and firm's economics
2002 - 2006, Ecole Polytechnique Paris, Adjunct Professor in Economics, Introductory micro-economics
2002 - 2003, Ecole Polytechnique Paris, Adjunct Professor in Economics, Economics of organization and firm financing
1995 - 1999, Institut Français du Pétrole, Professor in Micro-Economics

LANGUAGES

- French (native)
- English (fluent)
- German (conversational)

SELECTED CONSULTING EXPERIENCE

Mergers and Acquisitions

- Safran/RTX (2025, aeronautic equipment)
Advised Safran during Phase I merger review by the European Commission and by the CMA. Cleared conditionally by the EC in phase I, CMA review ongoing.
- JD Sports/Courir (2024, sports goods)
Advised JD Sports during merger review by the European Commission. Cleared conditionally.
- Snipes/Courir (2024, sports goods)
Advised JD Sports, Courir and Snipes with the pre-notification and Phase 1 proceedings before the French Competition Authority related to the acquisition by Snipes of the Courir divested stores in France, following EC Decision in JD/Courir. Cleared without conditions.
- Orange/MasMóvil JV (2024, telecommunications)
Advised during European Commission Phase II merger proceedings. Cleared conditionally
- Intermarché/Casino stores (2024, retail)
Advised a third-party during merger control review by the French NCA. Cleared conditionally.
- JD Sports/MIG (2023, sports goods)
Advised JD Sports during European Commission Phase I proceedings. Cleared without conditions.
- Hitachi Rail/Thales GTS (2023, railway signalling)
Advised Hitachi during European Commission Phase I and UK CMA Phase II proceedings. Cleared conditionally.
- Wienerberger/Terreal (2023, building materials)
Advised Wienerberger during Phase I investigation by the French NCA. Cleared without conditions.
- Safran/Thales (2023, electrical distribution systems)
Advised Safran in the assessment of competitive effects in review by CNMC and CADE
- Orange/Voo & Brutélé (2023, telecommunications)
Advised Orange during European Commission Phase II merger proceedings. Cleared conditionally.
Market definition, unilateral effects, efficiencies, remedies.
- TF1/M6 (2022, broadcasting)
Advised third party Iliad during Phase II investigation by the French NCA. Deal abandoned.
Market definition, unilateral effects.
- Veolia/Suez (2021, industrial and mobile water)
Advised third party during Phase I investigation by European Commission. Cleared conditionally.
Market definition, unilateral effects (bidding analysis) in industrial and mobile water segment.
- Orange Romania/TKR (2021, telecommunications)
Advised Orange during European Commission Phase I merger proceedings. Cleared conditionally.
Market definition, unilateral effects, vertical foreclosure.
- Ardian/SPMR (2021, pipelines)
Advised Ardian during Phase II investigation by the French NCA. Prohibited.
Analysis of horizontal and vertical effects.
- Fiat Chrysler/Peugeot (2020, automotive)
Advised Fiat Chrysler and Peugeot during European Commission Phase II merger proceedings. Cleared conditionally.
Analysis of unilateral effects (closeness of competition, pricing), synergies.



- Fraikin/Via Location (2020, rental of commercial and industrial vehicles)
Advised Fraikin during Phase I investigation by the French NCA. Cleared conditionally.
Analysis of local competitive effects and potential coordinated effects, assistance with remedy package.
- Keolis/Carpostal (2019, passenger transport services in France)
Advised Keolis during Phase I investigation by the French NCA. Cleared without conditions.
Analysis of unilateral effects (closeness of competition using bidding data).
- Cellnex/Iliad7 (2019, telecommunications)
Advised third party during investigation by the French NCA. Cleared without conditions.
Analysis of competitive landscape.
- Siemens/Alstom (2019, trains and signalling solutions)
Advised a third party during Phase II investigation by the European Commission. Prohibited.
Analysis of competitive effects (bidding analysis).
- Cofigeo/Agripole (William Saurin) (2018, prepared meals)
Advised Cofigeo during Phase II investigation by the French NCA. Cleared conditionally.
Analysis of unilateral effects (merger simulation analysis), failing firm assessment.
- Thales/Gemalto (2018)
Advice to merging parties during Phase II investigation by European Commission and other national jurisdictions.
Cleared conditionally.
Assessment of horizontal effects in the markets for encryption software and hardware security modules.
- Safran/Zodiac Aerospace (2017, aerospace equipment)
Advised Safran during Phase I investigation by the European Commission and authorities in the US, Russia, Turkey and China. Cleared without conditions.
Analysis of horizontal and vertical effects, market share analysis.
- APAX Partners/Vodafone Malta (2017, mobile telecommunications)
Advised APAX Partners during Phase II investigation by the Maltese NCA. Abandoned.
Market definition, unilateral and vertical effects.
- FNAC/Darty (2016, white goods retailing)
Advised Darty during Phase II investigation by the French NCA. Cleared conditionally.
Analysis of unilateral effects, assessment of remedy package.
- JC Decaux/Metrobus (2016, advertising)
Advised a third party during Phase II investigation by the French NCA. Withdrawn.
Analysis of market definition, horizontal and conglomerate effects.
- Liberty Global (Telenet)/Base (2016, telecommunications)
Advised a third party during Phase II investigation by the European Commission. Cleared conditionally.
Analysis of horizontal and conglomerate effects on mobile and fixed telecommunications markets in Belgium.
- Wabtec/Faiveley (2016, train equipment)
Advised Wabtec and Faiveley during Phase II investigation by the European Commission. Cleared conditionally.
Analysis of unilateral effects (bidding data analysis). Study of vertical foreclosure effects
- Orange/Bouygues Telecom (2016, mobile telecommunications)
Advised Orange (formerly known as France Telecom). Abandoned.
Analysis of market definition, assessment of unilateral effects, efficiencies, potential remedies.
- EDF/Dalkia (2014, energy)
Advised a third party in the context of a Phase I investigation by the European Commission.
Market definition and conglomerate effects

- Altice(Numericable)/SFR (2014, mobile telecommunications and broadband)
Advised Numericable and Vivendi (parent of SFR) during Phase II investigation by the French NCA. Cleared conditionally.
Assessment of French NCA's analyses, e.g., analysis of unilateral effects (closeness of competition, bidding data analysis), remedies.
- Alkern/Groupe Duroux (2014, concrete products)
Advised Alkern during Phase I investigation by the French NCA. Cleared without conditions.
Analysis of market definition and unilateral effects.
- Groupe Eurotunnel/SeaFrance (2012, ferry services)
Advised Groupe Eurotunnel during Phase I investigation by the French NCA. Cleared conditionally.
Analysis of market definition (intermodal competition between trains and ferries), unilateral effects.
- Canal+/TPS (2012, pay TV)
Advised Canal+ during Phase II investigation by the French NCA and DGCCRF. Cleared conditionally.
Analysis of horizontal effects.
- Cristal Union/Vermandoise (2012, sugar production)
Advised Cristal Union during Phase I investigation by the French NCA. Cleared without conditions.
Statistical analysis of parties' pricing policies.
- Air Liquide/LVL Medical (2012, home healthcare)
Advised Air Liquide during Phase I investigation by the French NCA. Cleared without conditions.
- SC Johnson/Sara Lee (2011, insecticides)
Advised SC Johnson during Phase I investigation by the French NCA and DGCCRF. Cleared without conditions.
Economic report regarding the French part of the international merger: analysis of market definition, analysis of unilateral effects, efficiencies, remedies.
- GDF Suez/Ne Varietur (2011, heat networks)
Advised GDF Suez during Phase I investigation by the French NCA. Cleared conditionally.
Analysis of unilateral effects (bidding data analysis), remedy design.
- Citrovita (Votorantim Group)/Citrosuco (Fisher Group) (2011, orange juice)
Advised both parties during Phase II investigation by the European Commission. Cleared without conditions.
Analysis of market definition (wholesale and retail levels), analysis of unilateral effects (statistical and econometric, capacity constraints)
- Veolia Transdev/RATP (2010, road transport)
Advised Caisse des Dépôts et Consignation (CDC) during Phase I investigation by the European Commission (international transport, cleared without conditions) and during Phase II investigation by the French NCA (urban and inter-urban transport, cleared conditionally).
Analysis of unilateral and coordinated effects.
- Banques Populaires/Caisses d'Epargne (2009, retail banking)
Advised both parties during Phase I investigation by the French NCA. Cleared conditionally.
Analysis of horizontal effects.
- 3M/Aearo (2008, hearing aids)
Economic advice in a merger between two providers of hearing protection equipments, particularly relevant market definition and competitive effect of the transaction. Merger cleared in phase I without conditions by the European Commission.
- CGG/Veritas (2007, geoscience)
Economic advice for a multi-jurisdiction merger in the seismic equipment and service sector, cleared by DOJ and by OFT. Particular focus on vertical issues raised by the transaction.

- Thales/Finmeccanica/Alcatel Space & Telespazio (2007, satellites)
Economic advice for a merger of satellite payload equipment manufacturers, cleared without conditions by the European Commission in phase II. Focus on potential vertical foreclosure issues raised by the transaction and advice on potential remedies.
- CCIP/Unibail (2007, exhibition places)
Full economic advice for a Phase II merger between the two main managers of exhibition places and organizers of fairs and salons in France and in the Paris area, before the DGCCRF and Conseil de la concurrence. Merger cleared under conditions.
- Gaz de France/Suez (2006, energy)
Full economic advice for a major merger in the energy sector, cleared under conditions in Phase II by the European Commission. Particular focus on gas/electricity and infrastructure/services vertical issues raised by the merger, as well as on remedies design. Production of expert reports.
- Canal+/TPS (2006, pay TV)
Advised Canal+ during Phase II merger review by the French NCA.
Analysis of horizontal, vertical and conglomerate effects, efficiencies, remedies. Participation in hearing at French NCA.
- Euronext/LSE (2005, stock exchanges)
Economic advice for a major contemplated merger in the financial service industry, both during a phase I investigation led by the OFT and a phase II investigation led by the UK Competition Commission. Transaction cleared under conditions.
- SIPA/Socpresse (2005, media)
Analysis of the unilateral effects of a merger in the press sector in a Phase II investigation by Conseil de la concurrence.
- Lagardere/Natexis/VUP (2004, book publishing)
Full economic advice for a major merger in the publishing industry submitted to the European Commission.
Directed several efforts in Phase I (pre-notification and notification) and Phase II (work following Art 6 (1) c and reply to the statement of objections, remedies), including econometric analysis of unilateral effects and modelling of impact of remedies. Frequent interactions with the Commission's economists and case team.
- Arc/Fliba (2004, glass manufacturing)
Economic advice and production of a report, in a Phase II investigation by Conseil de la concurrence related to the vertical merger of a leading glass manufacturer with wholesalers. Deal cleared.
- Air Liquide/Messer (2004, industrial gas)
Full economic advice for a major merger in the industrial gas business submitted to the European Commission.
Initial due diligence and production of an economic report. Support to client in deal negotiations with target.
Support in phase I negotiations with the Commission. Production of an econometric analysis on competitive effects. Deal cleared under conditions in phase I.
- Atos/Experian (2003, document management services)
Economic advice for the phase II of a merger submitted to the French competition authorities (Conseil de la concurrence) in the sector of document management and outsourcing services. Merger cleared.

Due diligence

- Risk assessments in various sectors, e.g.: haircut, hearing devices, in-flight entertainment, car rental, credit scoring, energy, chemical speciality products, LPG.

Antitrust

- Equipment good (2024-ongoing)
Advise equipment good manufacturer in the context of Article 101 TFEU investigation by the European Commission regarding alleged information exchanges.



- ICT consulting services (2023-ongoing)
Advice to a service provider in context of an Article 101 TFEU investigation by the French NCA related to no-poach practices. First no poach case pursued by the French NCA. Expert report and hearing.
- Cross-Channel ferry services (2023-2025)
Expert economic analysis for a third party intervenor in the context of an Article 101 TFEU investigation by the French NCA related to capacity sharing agreement between two major cross-Channel ferry service providers. Expert submission and testimony at hearing.
- Chocolate (2024)
Advice to chocolate manufacturer De Neuville in context of an Article 101 TFEU investigation (vertical restraints) by the French NCA in sector of chocolate manufacturing.
- Electrical appliances (2018-2024)
Assistance to an electrical equipment manufacturer under investigation by the French NCA for a potential infringement of Article 101 TFEU (RPM). Empirical assessment of the price impact of a RPM. Expert report in response to the SO and testified at a hearing before the FCA.
- Household appliances/White goods (2023)
Advice to Electrolux during an Article 101 TFEU investigation by the French NCA in the sector of household appliances. We assessed horizontal (RPM and information exchange) and vertical relations. Expert reports and presentation at hearing.
- Radio transmission services (2023)
Economic support to TDF in the context of a request for review of commitments previously made by TDF to the French NCA following an Article 101 investigation, on the market for hosting mobile broadcasting equipment. Market share calculations and economic note submitted to the French NCA.
- Retail purchase alliances (2019-2023, retail)
Economic support to French retailer in the context of Article 101 TFEU investigation by European Commission regarding purchasing alliance formed with another retailer. Investigation closed by the Commission.
- Maroc Telecom (2022, telecommunications)
Economic support to Maroc Telecom in the context of an investigation by the Telecommunications Regulatory Agency of a potential abuse of dominance in the sector of fixed telecommunications in Morocco (implementation of local loop unbundling).
- Outdoor advertising France (2022)
Economic assistance during a third-party intervention in an investigation by the French competition authority regarding potential anticompetitive practices in the outdoor advertising sector.
- French Banks (2021, financial services)
Provided economic support in assessment of competitive situation in different areas of financial data supply services.
- SSA bonds information exchange (2018-2021, financial services)
Economic support to a number of financial institutions in the context of the European Commission investigation of an information exchange in SSA bonds.
- La Poste (2020, parcel deliveries)
Advised La Poste during abuse of dominance investigation by the French NCA. Pre-emption of delivery points, predatory pricing, loyalty rebates. Commitments accepted.
Technical notes, objective justification of behaviour, design of a “quasi-incremental” rebate scheme as commitment, presentation of conclusions at hearing.
- TDF (2020, broadcasting)
Advised TDF during Article 102 TFEU investigation by the French NCA, following complaint by Towercast that TDF’s unnotified and uncleared merger of ITAS strengthened its position. Abuse of dominance not established. Analysis of TDF’s strengthened dominant position regarding broadcasting services to digital terrestrial television channels, including upward pricing pressure analyses.



- Restaurant vouchers (2019, services)
Advised one of the meal voucher issuers during Article 101 TFEU proceedings in front of the French NCA.
Information exchange and raising barriers to entry (exclusionary boycott).
Examination of economic foundations of the claims. Expert report and hearing.
- Fruit-compote manufacturers (2019, food)
Economic support to a supplier of apple deserts (manufacturer of private labels) during Article 101 TFEU proceedings in front of the French NCA.
Analysis of economic impact of the collusive practices (bid rigging). Expert report and hearing.
- Groupe Canal Plus (2019, media)
Assistance to Groupe Canal+ during appeal of a French NCA decision regarding foreclosure to French movies.
Critical review of French movie market assessment by French NCA.
- Saint Gobain (2019, water pipes)
Advised Saint Gobain during Article 102 TFEU investigation by European Commission in the sector of water pipes. Investigation closed by the European Commission.
Market definition assessment. Expert report.
- Paylib (2018, financial services)
Analysis of business model and compliance with Article 101 TFEU.
- Appeal German-French flour cartel (2017, flour)
Expert report before Paris Court of Appeal. Analysis of efficiencies, lack of demonstrated anti-competitive effects of the commercialisation JV. Court eliminated EUR 145 million in fines.
- Engie (2017, natural gas)
Advised Engie during abuse of dominance (Art 102) investigation by the French NCA. Complaint by natural gas market entrant Direct Energie. Alleged cross-subsidisation between Engie's market and regulated offerings and alleged predatory pricing in tenders by SMEs. Investigation closed under settlement procedure.
Design of commitments, through ex-ante and ex-post price tests, to ensure no cross-subsidisation and no predatory pricing.
- Insurance company (2017)
Support to client during Art 101 information exchange investigation by the Romanian NCA. Independent expert report with analysis of coordination practices and alleged collusive effects. Production of expert report and presentation to Romanian NCA. Case dropped.
- Household appliances (2017, consumer goods)
Advice during coordinated practices investigation by the French NCA. Analysis of competitive effects.
Expert report, hearing.
- French car rental companies (2017, car rental)
Advised Groupe Avis during Article 101 TFEU investigation by the French NCA. Alleged information exchange between car rental companies at airports in France. Investigation dropped without fines (Decision 17-D-03 of 27 February 2017).
Statistical analysis of behaviour and market outcomes.
- Euribor manipulation (2012-2022, financial services)
Advised Société Générale and Credit Agricole during Article 101 TFEU investigation by the European Commission. Alleged manipulation of Euribor and Libor index.
Quantitative analyses of Euribor submissions and components, benchmarking exercises. Testimony at hearing for Credit Agricole.
- French parcel delivery services (2015)
Advised Chronopost/Exapaq (subsidiary of Groupe La Poste) during Article 101 TFEU investigation by the French NCA and subsequent appeal. Alleged price fixing. Décision n°15-D-19 of 15 December 2015.
Economic analysis of price impact and value of sales.

- Private label dairy products (2015, dairy sector)
Economic support to Lactalis during Article 101 TFEU investigation by the French NCA related to the manufacturing of private label dairy products. Alleged price fixing and volume allocation. Decision n°15-D-03 of 11 March 2015.
Report based on facts from leniency application and general context of dairy sector. Empirical analysis of potential effects.
- Spectacle frames (2015)
Advised a client during an investigation by the French NCA regarding vertical relationships in the sector. Assessment of potential vertical restraints (RPM). Production of expert analysis.
- Electrabel (2015, electricity)
Advised Electrabel during an abuse of dominance investigation by the Belgian NCA regarding anti-competitive practices in the Belgian wholesale day-ahead market. Alleged physical and economic withdrawal of capacity. Several claims dropped.
Analysis of market definition (wholesale spot and forward markets, market coupling). Pivotality analysis. Objective justifications. Price impact analysis. Submission of expert reports and testimony at hearing.
- Bathroom fittings (2015)
Advice in the context of an investigation conducted by the Swiss Competition Authority related to information exchanges in the sector of bathroom fittings. Expert report.
- High-voltage power cables (2014)
Advised Nexans during Article 101 TFEU investigation by the European Commission. Exclusive territories. Qualitative and quantitative analyses: market characteristics, analysis of effects (margins, prices, project allocation).
- Credit Default Swaps (2013, financial services)
Advised one of the financial institutions under investigation by the European Commission regarding an alleged cartel related to provision of clearing and trading services for Credit Default Swaps (CDS). Case dropped against our client due to lack of evidence.
- GDF Suez (2013, energy)
Economic advice during Article 101 TFEU investigation by the European Commission and on appeal by the General Court regarding market sharing agreement between GDF Suez and E.ON. Assessment of damages. Infringement confirmed by the General Court, but fine significantly reduced (more than 40% reduction).
- Amaury (2013, newspaper)
Advised Amaury during abuse of dominance investigation by French NCA. Exclusionary practices. Expert report, testimony at hearing, support during appeal.
- Online hotel booking platforms (2013, booking platforms)
Advised a client during investigation by the French NCA into MFN (price parity) clauses by online hotel booking platforms.
Analysis of efficiencies.
- Home and personal care (2013, home care and personal care)
Advised Unilever during investigation by the French NCA into an information exchange with other manufacturers and their negotiations with retailers (wholesale prices, backward margins).
Analysis of alleged effects set out in SO (overcharge analysis).
- Deutsche Bahn/EuroCargoRail (2012, French rail freight)
Advised plaintiff DB/ECR during abuse of dominance investigation by French NCA into SNCF's practices. Predatory pricing.
Economic report with analytical foundations of predation test, testimony at hearing. French NCA followed CL's analytical framework.
- Addiction treatment buprenorphine (2012, pharmaceuticals)
Advised Reckitt Benckiser during investigation by the French NCA. Allegation of anti-competitive rebates. Economic analysis in response to SO and Report, criticizing allegations of abusive rebates. Testimony at hearing.



- Groupement des Cartes Bancaires (2011, interchange fees)
Advised Groupement des Cartes Bancaires during Art 101 TFEU investigation by Assemblée nationale constituante regarding card and ATM withdrawal interchange fees.
Economic reports with cost-based evaluations, tourist-test analysis. CL analyses used by French NCA to adopt caps.
- MIF cheques (2008-2011, interchange fees)
Advised Société Générale and all major French banks during Art 101 TFEU investigation by the French NCA.
Analysis of objective justification, analysis of effects in cheques market. Decision and fine cancelled by Court of Appeal.
- GDF Suez (2011, natural gas transport)
Advised GDF Suez during Article 101 TFEU investigation by the European Commission and during appeal before Court of First Instance. Alleged market-sharing of French and German gas markets. Significant reduction of fine on appeal.
Analysis of anti-competitive effects. Testimony at hearing before European Commission. Support at CFI hearing.
- TPSA (France Télécom) (2011, broadband telecommunications)
Advised TPSA (Polish subsidiary of France Télécom) during appeal of an Article 102 TFEU decision of the European Commission. Allegation of foreclosure through technical non-pricing and pricing practices, including margin squeeze practices.
Submission of two expert reports highlighting flaws in principles and implementation of EC analyses, potential effects of exclusionary practices. Testimony at hearing.
- Arcelor Mittal (2010, steel)
Advised Arcelor Mittal during cartel investigation by the French NCA and appeal at the Paris Court of Appeal.
Expert report with econometric analyses to assess cartel impact and impact of fine on competition in light of global economic crisis. Fine reduced by over 85% on appeal.
- Automotive distribution (2005)
Advised Peugeot on its distribution contracts in the Netherlands, which were under an Article 81 investigation by the European Commission (potential prevention of parallel imports).
- For an oil company, production of an economic report to clear allegations of concerted retail pricing of gasoline on highway. Contribution to appeal. Case won on appeal.
- For the European bureau of collecting societies, production of an economic report to dispute claims made by music recording companies regarding allegedly abusive authors' rights.
- For European collecting societies, production of an economic report to get clearance by the European Commission for an agreement covering authors' rights for on-line works. Participation to the hearing at the European Commission.
- Economic analysis of market definition in the video sector in France, provided to Conseil de la concurrence in the context of an investigation about alleged vertical foreclosure.
- Development of a cost model and production of an economic report in the context of an investigation by the European Commission about potential predatory practices in the financial services industry.
- Economic advice and production of an economic report in a case brought by Conseil de la concurrence on alleged collusive conduct and impediment to competition in the franking machines industry.
- Economic advice and production of an economic report on alleged price maintenance practices, in the consumer electronic industry, in the context of an investigation by DGCCRF and a report by Conseil de la concurrence.
- Economic advice and production of an economic report, regarding the damage caused by alleged bid rigging and collusive behaviour in the road building sector.
- Economic analysis in response to an Art 81–based statement of objection issued by the European Commission in the automotive sector.

- Review of an economic analysis of the damages brought to a company by the pricing policy of its main competitor, in the mobile sector.
- Production of an economic report regarding the price conditions of total local loop unbundling in France, following a complaint lodged by entrants at Conseil d'Etat.
- Economic analysis of the efficiency benefits of a common sea transportation agreement between cement producers. Expert report in the context of an appeal to a decision by Conseil de la concurrence.
- Economic analysis of the potential effects of alleged concerted pricing practices in the sector of business clothing rental. Expert report and hearing at Conseil de la concurrence.
- Economic analysis of the potential effects of information exchange practices in a consumer good sector.
- Economic analysis of the potential effects of alleged concerted practices in the toy sector in France. Expert report submitted to Conseil de la concurrence and participation to a hearing held by Conseil de la concurrence.
- Expert report on price tests for margin squeeze issues in the mobile telecommunication sector, on behalf of a major French operator. Hearing presentation
- Economic analysis in the context of investigation by French Conseil de la concurrence regarding potential predatory practices in a therapeutical area of the pharmaceutical sector. Case cleared without statement of objection.
- Economic analysis in the context of an investigation by the European Commission about alleged concerted practices between two main energy suppliers in Europe and presentation at European Commission's hearing.
- Expert report in response to a statement of objections about pricing practices in the temporary work sector in France. Presentation at hearing at Conseil de la concurrence.
- Economic analysis in the context of alleged anticompetitive practices in the sector of sport marketing rights in France. Conclusions presented at the hearing at Autorité de la concurrence.
- Filing of several expert reports on behalf of the largest French banks following an investigation regarding the potential anticompetitive effects of an interchange fee. Presentation of the results at the hearing. Expert report submitted on appeal (pending).
- Economic analysis of the effects of alleged concerted practices between cement producers, in the context of the appeal of a decision by a national competition authority.
- Economic analysis of selective distribution arrangements in the beauty and cosmetic industry, on behalf of a professional federation
- Economic analysis of potential anticompetitive practices by the holder of IP over digital applications vis-à-vis a large media company
- Expert report in the context of margin squeeze allegations in the broadband sector in France, on behalf of a large incumbent operator. Case closed by the European Commission.
- Expert report on the efficiency benefits of a joint selling agreement between main suppliers of a consumer good, in the context of an investigation about possible anticompetitive practices in the sector
- Expert report on competitive practices in a sector of office equipment following an investigation on a potential lack of compliance with commitments entered into pursuant to a previous competition decision.
- Economic analysis of potential anticompetitive IP licensing practices for a claimant.
- Economic analysis in the context of Article 81 investigation into market practices in industrial goods sector.

Litigation

- Household appliances (2024-ongoing)
Expert report in response to a damage claim and economic report submitted by purchaser, following Article 101 infringement decision by the French NCA in 2019, before Paris commercial court.
- Energy supply services (2024-ongoing)
Expert report supporting a damage claim, following Article 102 infringement decision by the French NCA in 2023, before Paris commercial court.
- SFR v. Orange (2024)
In the context of a dispute before the French telecommunication regulator ARCEP regarding the electricity purchase policy of Orange and its impact on regulated access tariffs, submission of expert report and testimony at hearing. SFR's claim regarding electricity purchases dismissed by ARCEP.
- Transport Fleureau v. MAN (trucks manufacturing, 2022-)
Expert reports for MAN in commercial litigation brought by Transport Fleureau following Article 101 infringement decision by European Commission in 2016 (case AT.39824) before Paris commercial court. Expert reports and hearing before Paris commercial court.
- Transatlantis v. MAN (trucks manufacturing, 2021-)
Expert reports for MAN in commercial litigation brought by Transatlantis following Article 101 infringement decision by European Commission in 2016 (case AT.39824) before Lyon commercial court. Expert report.
- Umicore vs Rheinzink (2023, roofing products)
Expert report and expert testimony for Umicore in commercial litigation in front of the Paris commercial court brought by Rheinzink, following Article 102 infringement decision by French NCA in 2016.
- Avis vs franchisees (2023, car rental)
Economic support to Avis during litigation proceedings in front of the Paris commercial court, following a complaint by Avis' agents on alleged breach of contract. Expert report rebutting alleged damage quantification submitted by claimants.
- ASSIA vs Orange (2023, telecommunications)
Economic support to Orange during litigation proceedings in front of the Judicial Court of Paris, following a complaint by ASSIA on alleged infringement of IP rights in sector of DSL technologies. Expert report rebutting ASSIA's alleged damage quantification.
- Colas vs MAN (2020-2023, trucks manufacturing)
Expert reports for MAN in commercial litigation brought by Colas following Article 101 infringement decision by European Commission in 2016 (case AT.39824) before Lyon commercial court. Expert report.
- Wana vs Maroc Telecom (2022, telecommunications)
Economic support to Maroc Telecom during follow-on litigation in front of the Rabat commercial court regarding an alleged abuse of dominance related to the implementation of local loop unbundling in Morocco. Experts reports submitted to judicial experts.
- EDF vs ENI (2021, energy)
Economic support to ENI during litigation proceedings (claim lodged by EDF) before the Paris Commercial Court regarding alleged abusive commercial practices. Assessment of plaintiff's expert analysis.
- SFR vs Orange (2021, telecommunications)
Economic support to Orange during litigation proceedings (claim lodged by SFR) following an Article 102 TFEU decision by the French NCA in 2015.
Expert reports, rebuttals, data rooms and testifying at hearings. Case settled.

- **Lactalis (2021, dairy)**
Economic support to Lactalis during damages proceedings following a cartel in the sector for fresh dairy products in France (fined by French NCA in March 2015).
Two expert reports rebutting damages claims by retailer company Cora and its purchasing unit Provera, using multinomial regression analysis for the overcharge, present value scenarios, and pass-on defence. Testimony during Court hearing at Paris Commercial Court. Court rejected most of the damages claims.
- **EDF vs ENGIE (2020, energy)**
Advised Engie during legal proceedings before the Nanterre Commercial Court and the Court of appeal of Versailles initiated by EDF, claiming unfair business practices. Critical analysis of EDF's damage estimations. Court rejected most of EDF's claims.
- **Home care and personal care products France (2019, FMCG)**
For two clients, assessment of plaintiffs' alleged damages in the context of damage claims before the Paris Commercial Court following an Article 101 TFEU infringement decision by the French competition authority in the sector for home and personal care products.
- **EI Telecom vs Orange (2018, telecommunications)**
Advised Orange during legal proceedings before the Paris Commercial Court in the context of a follow-on damage claim lodged by EI Telecom. Assessment of plaintiff's expert submission and analysis of damage estimations.
- **Scoring method water tender (2018)**
Litigation before an administrative appeal court in France.
Analysis of economic underpinning of scoring method used in tender of water cleaning operation.
- **Water treatment (2017, water)**
Assessment of plaintiff's damage evaluation in context of commercial litigation before the Paris Tribunal de Commerce.
- **Gun-jumping practices telecommunications sector France (2017)**
Assessment of impact of gun-jumping practices by Numericable related to its acquisition of SFR and Virgin Mobile and sanctioned by the French competition authority, on our client.
- **Switch (2016, online holiday sales)**
Economic support to online travel agency Switch during damages proceedings following an Article 101 TFEU decision by the French NCA, fining SNCF and Expedia for a vertical agreement favouring their own booking sites (2009). Damages attributed to our client (2013) and confirmed by Cour d'Appel de Paris (2016).
Submission of expert reports, testimony before the Tribunal de Commerce de Paris.
- **Public transport (2016, transport)**
Economic analysis of damages claims lodged by bus companies in France. Expert report for litigation proceedings before the Tribunal de Commerce de Lyon (case 2014J357).
- **Gaz Réseau Distribution France (GRDF) (2016, energy)**
Cost analysis in context of litigation initiated by Direct Energie.
- **Saint Gobain (2015, car glass)**
Economic assistance to Saint-Gobain during several damages' proceedings before German commercial courts, following Article 101 TFEU infringement by car glass manufacturers fined by the European Commission in 2009. Expert reports with commented damages assessment made by claimants and own damages estimations. Claim by HUK Coburg at Landgericht Düsseldorf rejected.
- **Laundry detergent (2015, FMCG)**
Economic support to a manufacturer of laundry detergent, fined by the French NCA, during follow-on damages claim. Expert opinion and support to settlement.

- **SGL Carbon (2013, chemical goods)**
Evaluation of potential damage caused by coordinated practices between producers of carbon and graphite products, following a claim by SNCF.
Expert report with critical analysis of an economic report produced on behalf of the plaintiff.
- **Nexans (2013, power cables)**
Economic support to Nexans during damages proceedings (claim by EDF) in front of the Tribunal de Commerce and appeal in front of the Paris Court of Appeal. EDF's claim fully rejected by Tribunal de Commerce and Paris Court of Appeal (2015).
Expert reports assessing the merits of the quantification of economic harm by EDF.
- **Deutsche Bahn/EuroCargoRail (2013, transport)**
Economic support to DB/ECR during damages proceedings at the Tribunal de Commerce de Paris, following Article 102 TFEU infringement by SNCF. Export report including economic approach based on tender data and financial analysis based on P&L and strategic planning information.
- **Car manufacturer (2013, automotive)**
Support to a car manufacturer during appeal procedure before the Appeal Court of Versailles, following a damage decision by the Tribunal de Commerce de Paris. Economic assessment of damages claim following breach of contract.
- **Palm (2013, high-tech)**
Economic analysis in context of a dispute before the Paris Tribunal de Commerce (alleged abusive breach of commercial relations).
Market study for positioning of Palm in market for PDA/smartphones.
- **France Telecom (2011, telecommunications)**
Assistance to France Telecom during damages claimed by Numericable as a result of anticompetitive practices in the broadband sector.
Expert report and testimony in front of the Tribunal de Commerce de Paris. Tribunal awarded less than 1/15 of the lower bound of Numericable's damage claim.
- Economic analysis and report about the potential anticompetitive aspects of a joint distribution agreement in the LPG sector, in the context of a commercial dispute and arbitration proceedings between two main oil companies
- Expert note on the economic consequences of an injunction to cease the selling of a product deemed to infringe IP rights of a competitor, in the paramedical domain. Note submitted at the appeal stage.
- Valuation of a brand in the context of contemplated acquisition of shareholding in common sale structure operating in a consumer good industry.
- Expert report in the context of a claim regarding conditions of access to a deemed essential infrastructure in the telecommunications sector.

International Arbitration

- **Republic of Croatia (2019, postal)**
Competition expert witness in international investment treaty arbitration (ICSID Case No. ARB/15/5), regarding alleged distortions in implementation of postal regulation in Croatia. Replies to expert submissions by claimant, testimony at oral hearing. Our client was found liable, but no damages were awarded.
- **TIVO (Gemstar) vs Canal Plus (2018-2019, broadcasting) ICC 23682**
Assisted Group Canal+ during IP litigation in front of the International Chamber of Commerce with the owner of Electronic Programming Guide opposing Canal Plus, and group TIVO (formerly Gemstar/ROVI). Analysis of economic basis for counterclaim based on a MFN clause in licensing contract. Expert report and testimony at hearing.
- **Gas Natural vs EDF (2014, energy) ICC 18860**
Expert report and expert testimony in ICC arbitration regarding trigger of supply contract revision clause following hardship.



- **Numericable vs France Telecom (2012, telecommunications) ICC 17482**
Expert report and expert testimony in ICC arbitration regarding alleged change in contractual framework for accessing cable networks.
- **Bahrain Steel (2016, steel) LCIA**
Support in context of international arbitration regarding an iron ore supply contract. Oral testimony at hearing.
- **BMS vs Daiichi Sankyo (2009, pharmaceuticals) ICC 15564**
Expert reports on the damage incurred by a major pharmaceutical company following the failure of another company to maintain patent protection in a large TA facing generic entry, in the context of an ICC arbitration. Expert report.
- **Eurotunnel (2007, transport) PCA Case No. 2003-06**
Evaluation of damages suffered by Eurotunnel during investor-state arbitration against French and UK governments. Expert report. Court decided in favour of Eurotunnel.
- **Thales vs Euromissile (2007, defence systems) ICC 10576**
Economic analysis and representation at the oral testimony regarding the potential anticompetitive nature of a contractual arrangement between two main defence system suppliers, in the context of an ICC arbitration. Expert report and expert testimony.

Trade

- **Impact of subsidies in industrial good manufacturing sector (2023-ongoing, industrial goods)**
Assessment of impact of subsidies granted to Asian producers on European manufacturers)
- **Impact of removal of anti-dumping tariffs (2019)**
Assessment of the potential impact of the removal of anti-dumping tariffs on US bio-ethanol imports into Europe.
- **Economic impact of hypothetical import ban in agrochemical sector (2017 & 2023)**
For an agrochemical company, assessment of the economic trade impact of the potential non-renewal of the import authorization of an agrochemical specialty product in the EEA. Impact analysis repeated in 2023.
- **WTO disputes Large Civil Aircraft (2016-2020)**
For Airbus, in the context of two WTO disputes regarding measures that allegedly affect trade in large civil aircraft, assessment of (i) relevant market definition, (ii) damages arising from remaining non-compliant measures.
- **Aircraft (2013, aviation)**
Assessment of expert report on market definition in WTO dispute.

Other

- **Electricity provision services – competition law and REMIT regulation (2025)**
Economic assessment of the compliance of the treatment of certain asset maintenance costs by a major energy supplier, from the perspective of competition law and REMIT regulation.
- **Electricity provision services – REMIT regulation (2024)**
Production of an expert economic opinion submitted to the State Council regarding an alleged infringement of the REMIT regulation sanctioned by the French energy regulator (CRE).
- **Industrial gases - contractual provisions (2024)**
Economic assessment of internal guidance with respect to contractual policy applied in different customer segments, for a major industrial gas provider.
- **Independent train ticket distributors (2024, railway)**
For several independent train ticket distributors, including Trainline, economic study on the impact of increasing the financial compensation paid by French rail company SNCF to independent ticket distributors. Economic report, presentation of results to key stakeholders.



- **Assessment of benefits of e-Commerce for French consumers (2024)**
For a major online platform, assessment of price- and non-price benefits of the development of e-Commerce in France. Economic report.
- **Book transportation fees France (2023)**
Advice to a major online player and economic opinion before the State Council on the legal framework governing book transportation fees in France.
- **Media/TV services (2021)**
Advice to a major media/pay TV service provider in the context of law proposal regarding the broadcasting of French speaking movies and series by online media platform. Submission of expert economic opinion before the State Council.
- **Air France-KLM (2021, aviation)**
Economic advice to Air France-KLM during state aid investigation by the European Commission regarding a recapitalisation of Air France by the French State in context of COVID-19 crisis and its significant negative effects on the aviation sector.
- **La Poste (2019, postal)**
Internal assessment of a new commercial offer and its compliance with competition law.
- **Veolia Transdev (2013)**
Assessment of state aid compliance of its subsidiary Société Nationale Corse Méditerranée (SNCM)
- **Energy**
Production of an economic report on competition issues and the impact of potential remedies in the electricity sector in France. Report presented at a special session at European Parliament.
- **EC Energy sector inquiry**
Economic analysis in support of the response of a major gas operator to the Energy sectoral inquiry of the Commission.
- **Telecommunications**
Analysis of market definition in the broadband Internet market and production of an economic report, to support a major telecommunications operator in its response to the public consultations of the national regulator, regarding the implementation of the new European regulatory framework.
- **Telecommunications**
Economic analysis regarding margin squeeze tests in the broadband Internet in France, to be applied to the Internet arm of a major telecommunications operator, under discussion with the European Commission.
- **Telecommunications**
Production of an economic report on the proposed implementation of a pricing scheme as part of the implementation of the new regulatory package in broadband telecommunications.
- **Banking**
Economic analysis on behalf of a professional association in the context of the retail banking sectoral inquiry of the European Commission.
- **Telecommunications**
Expert opinions on the potential regulation of wholesale markets associated with fiber-based services of very high speed access to Internet, on behalf of a major telecommunication operator.
- **Telecommunications**
Expert opinion regarding the implementation of cost-based pricing scheme for services ancillary to unbundling, on behalf of a major telecommunication operator. Expert note submitted to State Council (Conseil d'Etat) in the context of a litigation concerning a decision adopted by the French NRA.
- **Media**
Economic analysis of the compatibility of new pay TV offerings with competition law, for a large media firm



- Energy
Expert report on the regulation of natural gas storage facilities.
- Energy
Economic analysis and report regarding the valuation of hydro-capacity on the wholesale markets by a large incumbent operator
- Chemicals
Economic analysis of potentially abusive IP licensing terms imposed by a manufacturer of petrochemical goods
- Banking
Cost analyses in the context of review by French NCA of various interchange fee in retail banking sector in France.

PUBLICATIONS

Books

"Economie de L'Entreprise", 2005. Editions de l'Ecole Polytechnique, co-authored with J.P. Ponssard and H. Tanguy.

Articles

"International Report", (with Christophe Lemaire), Competition Law Analysis of Price and Non-price Discrimination & Abusive IP Based legal proceedings, LIDC Contributions on Antitrust Law, Kobel, Këllezi, Kilpatrick, Editors, Springer, 2021, pp. 3-54.

"Selection in Dynamic Entry Games", (with D.Gromb and J.P. Ponssard), Games and Economic Behavior, 1997, 21 : 62–84.

"Les Enjeux de l'Ouverture à la Concurrence dans les Télécommunications" in Concurrence Internationale, Croissance et Emploi: Théories Economiques et Expériences Industrielles, J.P. Ponssard ed., L'Harmattan, 1997, pp. 129–159.

"Théorie de la Concurrence Imparfaite : la Nouvelle Economie Industrielle", (with J.P. Ponssard), in Concurrence Internationale, Croissance et Emploi : Théories Economiques et Expériences Industrielles, J.P. Ponssard ed., L'Harmattan, 1997, pp. 39–63.

"Les Enchères PCS Large Bande aux USA : Chronique d'un Succès Raisonné", Communications et Stratégies, Juillet 1996, 22: 81–115.

"Efficiency in Dynamic Quantity Competition with Large Fixed Costs: A Remark on Markovian Equilibria" (with R. Lahmandi-Ayed and J.P. Ponssard), Economic Letters, 1996, 50: 213–221.

"Less Short-term Competition for more Innovation", (with J.P. Ponssard), Annales des Télécommunications, Avril 1995, 50: 276–285.

"Effets de Diffusion et Incitations à la R&D sur des Marchés Homogènes", Annales d'Economie et de Statistique, Septembre 1994, 30: 183–216

Other Working Papers

"Development Races", mimeo CNET, May 1996, submitted to the Rand Journal of Economics, second review requested.

"A Mathematical Criterion for Incentive Compatible Mechanisms ", (with H.L. Huynh and E. Telatar) mimeo AT&T Bell Labs, February 1995, unpublished.

"Innovation and Dynamic Entry Deterrence", (with D.Gromb, MIT), mimeo CNET & MIT, November 1995, submitted to Journal of Economics and Management Strategy, review requested.

"The Decision of Information on a Market with Vertically Differentiated Goods" CORE DP 9304, February 1993, unpublished.



Competition Policy Articles

"An economist's perspective on abuse of dominance and killer acquisitions in the pharma industry", Global Competition Review's The Guide to Life Sciences, Third edition, August 2024 (joint with Valérie Meunier and Rameet Sangha).

"Evidencing market definition in TV and digital advertising: the TF1/M6 case", Compass Lexecon The Analysis, September 2023 (joint with Antoine Victoria, Marion Chabrost, Wiktor Owczarz).

"Intel: the long awaited ECJ ruling", February 2018, Revue Concurrences N1 2018 (joint with Damien Neven).

"When information is not (market) power – Using quantitative techniques to show that information exchange did not facilitate collusion", Compass Lexecon Expert Opinion, December 2017 (joint with Guillaume Duquesne, Soledad Pereiras, and Elena Zoido).

"Concurrence et services financiers : Le cadre économique de fixation des montants des commissions multilatérales d'interchange", May 2014, Revue Concurrences N2 2014 (joint with Jérémie Juts).

"Existe-t-il des échanges d'informations pro-concurrentiels?" Septembre 2013, Revue Concurrences N3 2013 (joint with Valérie Meunier, Sabine Naugès, Séverine Risser).

"Le rôle du service économique de l'Autorité de la concurrence". Revue Concurrences, September 2013 (joint with Etienne Pfister).

"Private enforcement: Current issues". Revue Concurrences, December 2012 (joint with Frédéric Jenny and Mark D. Powell).

"Analyse économique de la concurrence multiproduits". Revue Concurrences, May 2011 (joint with David Tayar and Anne Perrot).

"Practical Issues with Competition Damages", Global Competition Litigation Review, (with Peter Daniel and Jorge Padilla), April 2010.

David Sevy, Raphael de Coninck, Gunnar Niels, Theon Van dijk, Franck Verboven, Robin Noble, « Competition damage evaluation: A short state-of-play », Concurrences, N° 3-2010.

Proceedings of the Conference Concurrences on settlement procedures, Paris, April 2008

Proceedings of the Conference on vertical restraints in competition policy, Paris, May 2008

"Les remèdes dans les opérations de concentration", Actes des ateliers de la concurrence de mars 2007, Concurrence & Consommation, n°156, Décembre 2007.

"Enquête sectorielle de la Commission européenne sur la banque de détail: des résultats peu concluants", (avec P.A. Buigues, F. Palle-Guillabert, J.F. Pons), Banque Stratégie, mai 2007, n° 248, pp.16–26.

"EC Competition Law Almost Five Years After the CFI's Tsunami: An Economists' Perspective", (with J. Padilla), Concurrences, n°2–2007, pp. 12–15.

"Le contrôle des concentrations dans les industries de réseaux : particularités et enjeux", Revue Lamy de la concurrence, Novembre/Décembre 2005, pp. 9–15.

Several contributions to e-Competition.

SELECTED PRESENTATIONS AND SPEECHES

- "Nouvelles formes d'entente ", Dîner thématique Cercle Montesquieu, Latham & Watkins, Compass Lexecon, Paris, March 2025.
- "Concurrence et soutenabilité", Conference, International Chamber of Commerce, Competition Committee, Paris, March 2025.



- Fireside chat with Benoît Cœuré, President of the French Competition Authority, New Frontiers of Antitrust, November 2024.
- “Orange/MásMóvil”, Compass Lexecon Brussels Breakfasts - Hot Topics Series, June 2024.
- “Digital Innovation: how to regulate AI and data?”, Concurrences, Innovation Law & Economics, London, April 2024.
- “The Interplay between public and private enforcement: have we got the balance right?”, New Frontiers of Antitrust, Paris, June 2023.
- “Market regulation(s) in the digital space”, Transformation digitale: entre régulation et compétitivité, Marrakech, November 2022.
- “Competition Law and Scientific Expertise: Where are the experts?”, New Frontiers of Antitrust, Paris, June 2022.
- “Efficient remedies for unilateral conduct” (UCWG session), ICN annual conference, Berlin, May 2022.
- “Concurrences et digital: faut-il changes les règles?”, Cercle Montesquieu, 24 November 2020.
- “Tipping in Digital Platform Markets”, Concurrences, 21 September 2020.
- “Competition Law Analysis of Price and Non-price Discrimination”, LIDC annual conference, Paris, November 2019.
- “Ex-post review of merger control decisions: pros and cons”, Concurrences, 16 October 2019.
- “Need for a Paradigm Shift?”, Chatham House, London, May 2019.
- “Concentrations et concurrence: points de vues croisés Européen et Français”, Concurrences, 29 May 2018.
- “Big Data et concurrence: quelle importance pour le secteur de la publicité en ligne?”, Concurrences, 24 May 2018.
- “Behavioural Remedies” (UCWG session), ICN annual conference, New Delhi, March 2018.
- Global Merger Control Conference, Concurrences, 8 December 2017.
- Dîner-débat en l’honneur de la Présidente de l’Autorité de la Concurrence, Madame Isabelle de Silva, Concurrences, 30 November 2017.
- “Arrêt Intel: une redefinition de l’abus de position dominante?”, Concurrences, 6 October 2017.
- “Les nouvelles frontières des échanges d’informations”, Concurrences, 4 October 2016.
- “Régulation des écosystèmes ouverts et fermés”, Concurrences, 4 May 2017.
- “Concurrence dans le secteur des transports: quoi de neuf depuis la liberalisation?”, Concurrences, 6 October 2015.
- “Les participations minoritaires et le livre blanc de la Commission sur la réforme du contrôle des concentrations”, Concurrences, 22 October 2014.
- “Pratiques d’éviction: quoi de neuf?”, Concurrences, 27 May 2014.
- “Concurrence et services financiers”, Concurrences, 26 September 2013.
- Existe-t-il des échanges d’informations pro-concurrentiels?, Concurrences, April 2013.
- Ateliers de la concurrence, transport et concurrences, December 2010
- ACE conference, Norwich, November 2010
- GCR conference, 20th year of merger control, Brussels, September 2010



- ACCE Roadshow, « Coping with Economics and Economists in Complex Cases », June 2010
- Séminaire Nasse, « Les actions privées en matière concurrentielle : une perspective d'économiste », June 2010
- Rendez vous de l'Autorité de concurrence, Actualité du contrôle des concentrations, March 2010

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