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## EDUCATION

September 2018 – June 2020, *MSc Economics and Finance*, CEMFI  
September 2015 – June 2018, *BSc Economics and Management*, University of London (LSE)  
September 2014 – June 2018, *BSc (Hons) Economics and Management*, Istanbul Bilgi University

## PROFESSIONAL EXPERIENCE

2025 – Present, *Economist*, Compass Lexecon, Madrid  
2023 – 2025, *Senior Analyst*, Compass Lexecon, Madrid  
2021 – 2023, *Analyst*, Compass Lexecon, Madrid  
September 2020 – February 2021, *Management Trainee – Financial Decision Support*, Vodafone, Istanbul  
July 2019 – August 2019, *Research Assistant*, CEMFI, Madrid  
July 2017 – March 2018, *Intern - Sales Force Effectiveness*, GSK, Istanbul  
July 2017 – July 2017, *Intern - Finance*, Yildiz Holdings, Istanbul  
January 2017 – February 2017, *Intern - Assurance*, EY, Istanbul  
August 2016 – September 2016, *Intern - Finance*, Coca Cola, Istanbul

## SELECTED CONSULTING EXPERIENCE

### International Arbitration

- Confidential client (2024, energy)  
Assistance in gas price review of a long-term contract for the supply of LNG in an Asian market.
- Confidential client (2022–2023, energy)  
Quantification of the damages resulting from respondent's failure to supply gas to the claimant in the Middle East.
- Telecom royalties (2021-2023, telecommunications)  
Assistance to the economic expert in the context of an arbitration between two telecom manufacturers which disagreed on the royalties paid under a license agreement by quantifying the loss of sales volume using nested logit demand estimation with instrumental variable.
- Confidential client (2021, energy)  
Quantification of the damages resulting from confidential country's breaches of treaties by reviewing gas pricing contracts and modelling gas pricing formulas.

### Mergers and Acquisitions

- Orange/MásMóvil (2023-2024, telecommunications)  
Advice to Orange and MásMóvil during the European Commission's review of their proposed Joint Venture in Spain. Our role involved pre-notification advice to both parties and economic assistance throughout Phase I and Phase II of the proceedings. Assessment of horizontal and vertical theories of harm for both fixed and mobile telecommunications. Analysis of network and non-network efficiencies arising from the merger.
- Brookfield & Cameco/Westinghouse Electric Company (2023)  
Assistance to Brookfield and Cameco during merger proceedings by the European Commission, the UK CMA and several other antitrust authorities investigating the creation of a JV between Cameco and Brookfield Renewable Partners to acquire nuclear power plant service provider and fuel fabricator Westinghouse Electric Company. Economic analyses related to potential horizontal and conglomerate effects.

- Confidential client (2023, manufacturing)  
Assistance in a pre-merger assessment in the cardboard sector by conducting catchment area analysis and producing geographical maps on Stata.
- IAG/Air Europa (2021, aviation)  
Economic analysis and support in the context of the European Commission's Phase II review of the proposed merger between IAG and Air Europa. Assessment of competitive effects in the Spanish domestic market.

### Antitrust

- Confidential client (2021–2022, technology)  
Provide economic support to a major technology company pursuing an exclusionary conduct complaint.
- Cooperation in Spanish railway safety and communication sector (2021, railway)  
Advice to one of the companies under investigation by the CNMC for potential bid rigging practices in the sector for railway safety and railway communication (case S/DC/0614/17 Seguridad y comunicaciones ferroviarias).  
Analysis of the rationale for cooperation agreements in this market and assessment of effects on prices of the allegedly anticompetitive practices.
- Information exchange scrap metal and steel sector Spain (2021, metals)  
Advice to one of the companies investigated by the Spanish Competition Authority for potentially anticompetitive information exchanges in the scrap metal and steel sector (case S/0012/19 CHATARRA Y ACERO). Analysis of the circumstances of the exchanges, the scope of the relevant geographic market, and analysis of the potential effect of the practices on prices.

### Damages & Litigation

- Spanish milk buying cartel (2021-ongoing)  
Estimation of potential damages resulting from a cartel among milk producers in context of litigation before the Spanish commercial courts. Damages quantification for a group of claimants using difference-in-differences, Bertrand and Cournot simulation models on MATLAB and invoice analysis.

### TECHNICAL SKILLS

- Statistical Packages and Programming Skills  
Proficient in Stata and MATLAB  
Proficient in Microsoft Excel

### LANGUAGE SKILLS

- Turkish – Native
- English – Proficient
- Spanish – Advanced

