



## Eric Conrad Henson

Compass Lexecon  
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### PROFESSIONAL EXPERIENCE

Compass Lexecon, Boston, MA  
*Executive Vice President*, 2017-present;  
*Senior Vice President*, 2013-2017;  
*Vice President*, 2009-2013;  
*Managing Director*, 2005-2009;  
*Director*, 2005;  
*Managing Consultant*, 2004;  
*Senior Consultant*, 2001-2004;  
*Consultant*, 1998-2001

Provide economic analysis and expert testimony in the areas of valuation, antitrust claims, data analysis, competition, and market structures. Conducts research on Native American economic development and governance.

John F. Kennedy School of Government, Harvard University, Cambridge, MA  
*Inaugural Director, Ittapila Program for Nation Building Education and Outreach*, 2024-present;  
*Faculty Advisory Board, Harvard University Native American Program*, 2021-present;  
*Adjunct Lecturer in Public Policy*, 2019-present;  
*Lecturer in Urban Planning and Design*, 2021-present;  
*Senior Policy Scholar*, Harvard University Native American Program, 2018-2020;  
*Research Fellow/Research Affiliate*, Harvard Project on Indigenous Governance and Development (formerly known as the Harvard Project on American Indian Economic Development), 1998-present

Research and teaching relating to tribal governments, public policy, and economic development in Indian Country at the John F. Kennedy School of Government at Harvard University (and its affiliate the Udall Center for Public Policy at the University of Arizona). Applicant evaluator for the Honoring Nations program. Instructor for *Native Americans in the Twenty-First Century* (KSG-DEV502, FAS-EMR121, GSD-SES5427, GSE-A102, SPH-ID248), *Native Nations and Contemporary Land Use* (GSD-SES5513), and *Land Loss, Reclamation, and Stewardship in Contemporary Native America* (GSD-SES5439, KSG-SUP625). Class instructor and Executive Education lecturer

for *Senior Managers in Government* (Harvard Kennedy School), *Tribal Leaders Program* (Harvard Business School), the Government Department at Harvard College, and the *OP Jindal Summer School on Human Rights and Development* (Harvard Chan School of Public Health). Peer reviewer for the *Journal of Human Rights* (2020).

Fidelity Investments, Boston, MA

*Industry Analyst*, 1997-1998

Assisted in the development of quantitative models to forecast outperformance of S&P 500 industry groups. Programmed econometric software and built macros in MS Access to process performance reports.

Haver Analytics, New York, NY

*Manager, United States Economics Database*, 1995-1996

Interacted as a consultant with leading economists, governmental department heads, and private industry clients. Found solutions for technological problems associated with the electronic transfer of data and data anomalies.

Clean Environments, San Antonio, TX

*CAD Operator*, 1993

Created site maps for environmental consultants and prepared materials for client presentations.

## **EDUCATION**

John F. Kennedy School of Government, Harvard University, Cambridge, MA

MPP, 1998

Thesis: *The Importance of a Uniform Commercial Code for Economic Development on Native American Reservations*

Southern Methodist University, Dallas, TX

MA, Economics, 1995

University of Texas at San Antonio, San Antonio, TX

BBA, Business Economics, 1992

## **EXPERT TESTIMONY**

Lao Holdings NV and Sanum Investments Limited

In arbitration under the rules of the International Centre for Settlement of Investment Disputes, *Lao Holdings NV v. Lao People's Democratic Republic* (ICSID Case No. ARB(AF)/16/2); *Sanum Investments Limited, v. Lao People's Democratic Republic* (ICSID Case No. ADHOC/17/1), Second Expert Report (see also September 1, 2017 below) October 17, 2025 (confidential). Evaluation of

damages relating to gaming properties in Laos. Analysis addressing discount rates and determination of a quantum of harm for expropriated assets.

Don Bennett Moon Foundation, Inc.

In the Superior Court of the State of Arizona, in and for the County of Yavapai, *Arizona Public Service Company v. Don Bennett Moon Foundation, Inc., et al.*, Expert Report, May 23, 2025 (confidential). Dispute arising from an eminent domain proceeding in rural Arizona.

St. Bernard Parish

In the 34th Judicial District Court, District “A” St. Bernard Parish, State of Louisiana, *St. Bernard Parish Government v. Entergy Louisiana, LLC and Entergy Louisiana Holdings, Inc.*, Expert Report, April 15, 2025 (confidential); Deposition, May 14, 2025. Dispute arising from a failure to pay electric utility franchise fees back to the 1920s.

Burlington Resources Oil & Gas Company, LP

In the District Court of Live Oak County, Texas, 271st Judicial District, *Warwick-Athena, LLC, and Texas Crude Energy, LLC, v. Burlington Resources Oil & Gas Company, LP*, Expert Report, June 17, 2022; Deposition, October 28, 2022. Dispute dealing with development plans for an oil and gas prospect in the Eagle Ford.

Shell Oil Company, Shell Oil Products Company LLC, Deer Park Refining LP, Equilon Enterprises LLC, Shell Trading (US) Company, TMR Company, The Pennzoil Company, Pennzoil-Quaker State Company, and Motiva Enterprises LLC

In the United States District Court for the Southern District of New York, *The Commonwealth of Pennsylvania v. ExxonMobil Corporation, et al.*, Expert Report, May 24, 2021; Deposition, February 17, 2022. Dispute dealing with MTBE use in motor gasoline.

Equal Employment Opportunity Commission

Statement to the Equal Employment Opportunity Commission, *Commission Hearing on the Civil Rights Implications of the COVID-19 Pandemic*, April 28, 2021 (written and oral testimony).

Sanum Investments Limited

In the Matter of an Arbitration Under the Rules of the International Court of Arbitration of the International Chamber of Commerce, *Sanum Investments Limited, Claimant, v. ST Group Co., Ltd., Sithat Xaysoulivong, ST Vegas Co., Ltd., Respondents*, Expert Report, April 13, 2021 (confidential); Rebuttal Report, November 19, 2021 (confidential); Arbitration Testimony, October 12, 2022 (confidential); Joint Tribunal Submission, March 3, 2023 (confidential). Evaluation of damages relating to a gaming property in Laos.

Michael Stinson, et al.

In the United States District Court for the Eastern District of Virginia, *Darlene Gibbs, et al., v. Michael Stinson, et al.*, Expert Report, March 29, 2021. Analysis of enterprise development in the online lending industry.

Mike Stinson, et al.

In the US Bankruptcy Court for the Northern District of Texas (Dallas Division), *Kimetra Brice, et al., v. Mike Stinson, et al.*, Expert Report, March 3, 2021; Deposition, April 19, 2021. Analysis of enterprise development in the online lending industry.

St. Bernard Parish

In the 34th Judicial District Court, District “A” St. Bernard Parish, State of Louisiana, *St. Bernard Parish Government v. Entergy Louisiana, LLC; Entergy Louisiana Holdings, Inc.; Atmos Energy Corporation; and Union Indemnity Company*, Expert Report (with John Cochrane), August 18, 2020 (confidential); Addendum (with John Cochrane) May 2, 2022 (confidential). Dispute arising from a failure to pay utility franchise fees back to the 1920s.

Prairie Band Potawatomi Nation

In the United States District Court for the District of Columbia, *Prairie Band Potawatomi Nation v. Steven Mnuchin, in his official capacity as Secretary, United States Department of the Treasury*, Declaration, June 3, 2020. Dispute dealing with allocation of coronavirus relief funds administered by the Treasury Department.

Young, et al.

In the United States District Court for the Southern District of West Virginia, Beckley Division, *Eric Young, et al. v. Act Fast Delivery of West Virginia, Inc.*, Expert Report, May 28, 2020 (confidential). Data analysis pertaining to mileage, travel times, and earnings for pharmaceutical couriers in a collective action lawsuit; provided calculation of damages.

Davis, et al.

In the United States District Court for the Eastern District of Kentucky, Lexington Division, *Daniel Davis, et al. v. Omnicare, Inc., et al.*, Expert Report, August 15, 2019 (confidential); Deposition, September 11, 2019. Data analysis pertaining to mileage, travel times, and earnings for pharmaceutical couriers in a class action lawsuit; provided calculation of damages.

Sanum Investments Limited and Lao Holdings NV

In an arbitration under the rules of the Singapore International Arbitration Centre, *Sanum Investments Limited and Lao Holdings NV v. San Marco Capital Partners, LLC, Kelly Gass, and the Government of the Lao People’s Democratic Republic (SIAC Arbitration No. 414 of 2017 (ARB414/17/QW))*, Expert Report (with Joseph P. Kalt), March 29, 2019 (confidential). Evaluation

of damages relating to gaming properties in Laos. Analysis addressing proper discount rates and determination of a quantum of harm for expropriated assets.

Matthew Martorello

In the United States District Court for the Eastern District of Virginia, Richmond Division, *Lula Williams, et al., v Big Picture Loans, LLC, et al.*, Expert Report, January 11, 2019; Deposition, March 20, 2019. Analysis of enterprise development in the online lending industry.

The Hopi Tribe

In the Apache County Superior Court of the State of Arizona, *In re The General Adjudication of All Rights to Use Water in the Little Colorado River System and Source*, Expert Report, November 9, 2018; Expert Report, March 15, 2019; Surrebuttal Report, June 14, 2019; Deposition, October 14-15, 2019; Declaration, December 10, 2019; Affidavit, March 4, 2020; Trial Testimony, November 30, 2020. Analysis of tribal economic development efforts and the need for water supplies.

Think Finance, LLC

In the United States Bankruptcy Court for the Northern District of Texas, Dallas Division, *In re Think Finance LLC, et al., Debtors*, Expert Report, August 13, 2018; Deposition, September 11, 2018. Analysis of enterprise development in the online lending industry.

Think Finance, LLC

In the United States District Court for the Eastern District of Pennsylvania, *Commonwealth of Pennsylvania v. Think Finance, LLC, et al.*, Expert Report, August 13, 2018. Analysis of tribal participation in the online lending industry.

Congressional Testimony

Statement to US House of Representatives, Committee on Oversight and Government Reform, Subcommittee on the Interior, Energy, and Environment, *Hearing on Tribal Energy Resources: Reducing Barriers to Opportunity*, July 17, 2018 (written and oral testimony).

Keweenaw Bay Indian Community

In the United States District Court for the Western District of Michigan, *Keweenaw Bay Indian Community v. Nick A. Khouri*, Expert Report, May 25, 2018 (highly confidential); Rebuttal Report, July 20, 2018 (confidential); Deposition, September 7, 2018 (confidential). Analysis of sales and tobacco taxes on tribal lands in Michigan.

Albrecht et al. and Abbey et al.

In the Superior Court of the State of California, County of Riverside, *Leonard Albrecht et al. v. Riverside County* and *Patricia L. Abbey et al. v. Riverside County*, Expert Report, February 20, 2018; Deposition, March 9, 2018; Trial

Testimony, October 1, 2018. Consolidated class action case involving analysis of taxation on tribal lands in California.

Young, et al.

In the United States District Court for the Southern District of West Virginia, Beckley Division, *Eric Young, et al. v. Act Fast Delivery of West Virginia, Inc.*, Affidavit, November 2, 2017 (confidential); Affidavit, November 15, 2017 (confidential); Affidavit, January 10, 2018 (confidential); Affidavit, January 26, 2018 (confidential); Deposition, February 8, 2018 (confidential); Trial Testimony, February 27, 2018. Data analysis pertaining to mileage, travel times, and earnings for pharmaceutical couriers in a collective action lawsuit; provided calculation of damages.

Congressional Testimony

Statement to US House of Representatives, Committee on Natural Resources, *Hearing on HR 215, American Indian Empowerment Act*, October 25, 2017 (written and oral testimony).

Lao Holdings NV and Sanum Investments Limited

In arbitration under the rules of the International Centre for Settlement of Investment Disputes, *Lao Holdings NV v. Lao People's Democratic Republic (ICSID Case No. ARB(AF)/16/2)*; *Sanum Investments Limited, v. Lao People's Democratic Republic (ICSID Case No. ADHOC/17/1)*, Witness Statement (with Joseph P. Kalt), September 1, 2017 (confidential). Evaluation of damages relating to gaming properties in Laos. Analysis addressing proper discount rates and determination of a quantum of harm for expropriated assets.

Eric Johnson

In the Court of Chancery in the State of Delaware, *In re Oxbow Carbon LLC Unitholder Litigation*, Expert Report, June 5, 2017 (confidential). Evaluation of a methodology for valuing units/shares in a privately held company in the energy industry.

Spring Creek Coal LLC

ONRR Case No. 12.00736.001, *Value of Spring Creek Coal for Payment of Federal Royalty January 1, 2008 to December 31, 2011*, Expert Report (with Joseph P. Kalt), April 7, 2017 (confidential). Evaluation of alleged underpayments of coal royalties arising from production in Montana. Analysis relating to the proper economic framework for valuation along the chain of commerce from production to end use, the value of intermediate services, and sound techniques for utilization of price benchmarks.

Sanum Investments Limited

In an arbitration under the rules of the Singapore Arbitration Center, *Sanum Investments Limited, Claimant, v. ST Group Co., Ltd., Sithat Xaysoulivong, S.T. Vegas Co., Ltd., S.T. Vegas Enterprise Ltd, Xaya Construction Co., Ltd. and*

*Xaysana Xaysoulivong, Respondents*, Witness Statement (with Joseph P. Kalt and Steven R. Peterson), April 20, 2016 (confidential). Evaluation of damages relating to gaming properties in Laos. Project addressed proper discount rates and determination of a quantum of harm for expropriated assets.

#### Congressional Testimony

Statement to US House of Representatives, Committee on Natural Resources, *Hearing on HR 538, Tribal Prosperity and Self-Determination through Energy Development*, October 4, 2016 (written and oral testimony).

#### Congressional Testimony

Statement to US Senate Committee on Indian Affairs, *Hearing on Empowering Indian Country: Coal, Jobs, and Self-Determination*, April 8, 2015 (written and oral testimony).

#### Navajo Agricultural Products Industry (Navajo Nation)

Sworn testimony before the Navajo Resources and Development Committee regarding evaluation of damages arising from the failure of the federal government to complete a major farming/irrigation project in the southwestern United States, June 25, 2014. Analysis addressed lost rents, forgone use of water rights, unfunded project completion costs, discount rates, and ongoing operations and maintenance expenditures.

#### Casa Trading LLC

In an arbitration under the rules of the London Court of International Arbitration and the Judicial Authority of the Dubai International Financial Centre, *DME Mergeco Limited and Dubai Mercantile Exchange Limited v. Casa Trading Limited*, and *Dubai Mercantile Exchange Limited v. Casa Trading Limited*, Claim Number 002/2010, Damages/Settlement Opinion, September 20, 2010 (confidential). Analysis of damages allegedly arising from actions undertaken by a mercantile exchange in the Middle East, which resulted in the economic loss of a trading firm's equity position in the exchange, and loss of access to trading activities on the exchange. Project addressed potential evolution of trading in the Middle East, a range of valuation methodologies, and determination of an appropriate discount rate.

#### Congressional Testimony

Statement to US Senate Committee on Indian Affairs, *Hearing on S.519, The Native American Capital Formation and Economic Development Act of 2003*, April 30, 2003 (written and oral testimony).

## **OTHER EXPERT/CONSULTING RETENTIONS**

Underground Services Markham LLC and United Brine Pipeline Company LLC/Texas Brine Company

Analysis of relationship specific investments and their implications for downstream royalty obligations in the salt/salt brine industry, for use in mediation (highly confidential). (2025)

Ohkay Owingeh

Advising on inflation factors/adjustments in long-term ground leases (highly confidential). (2024)

The Cherokee Nation

Damages analysis focusing on impacts a tribal government suffered as an entity negatively impacted by the opioids epidemic (confidential). (2024-present)

Ohkay Owingeh

Advising on a long-term energy supply contract and an accompanying benefit crediting contract (highly confidential). (2024)

Mountaineer Gas Company

Class certification and damages analysis relating to a water main break that impacted natural gas service to a number of customers in Charleston WV. (confidential). (2024-present)

Ohkay Owingeh

Valuation analysis relating to rights-of-way for electrical infrastructure. Evaluation of payments that might be secured under a long-term lease for potential renewal of the rights-of-way (highly confidential). (2022-2023)

Ohkay Owingeh

In the United States District Court for the District of New Mexico, *Ohkay Owingeh v. City of Espanola*. Valuation analysis relating to rights-of-way for water and sewer infrastructure. Evaluation of payments in arrears and valuation going forward for potential renewal of the rights-of-way (highly confidential). (2021)

Keweenaw Bay Indian Community

Valuation consulting relating to tribal lands that were removed from tribal control in Michigan. The land claim stems from loss of tribal reservation acreage that was taken from tribal control more than a century ago (confidential). (2021-2022)

SN Catarina LLC, SN Operating LLC, and Mesquite Energy

In the United States District Court, Southern District of Texas, Houston Division, *DJH Minerals LP and Cathexis Royalties and Minerals LP v. SN Catarina LLC, SN Operating LLC, and Mesquite Energy*. Valuation analysis focusing on natural gas and condensate production, severance tax payments, and the applicability of tax reports to royalty obligations (confidential). (2021)

The Cherokee Nation

In the United States District Court, Eastern District of Oklahoma, *The Cherokee Nation v. McKesson Corporation, et al.* Analysis focusing on tribal government as a distinct entity negatively impacted by the opioids epidemic (confidential). (2020-2022)

Chesapeake Exploration, LLC and Chesapeake Operating, LLC

In the United States Bankruptcy Court, Southern District of Texas, Houston Division, *Petty Business Enterprises, LP, et al., v. Chesapeake Exploration, LLC et al.* Valuation analysis focusing on crude oil and natural gas production, derivatives trading, and the differences between physicals marketing and financial hedging activities (confidential). (2020-2021)

SM Energy Company

In Harris County District Court, for the State of Texas, *SPM NAM LLC, Schlumberger Technology Corporation, M-I LLC, Smith International, Inc., and Cameron International Corporation, v. SM Energy Company*. Valuation analysis in the energy industry, focused on oilfield services, private equity investments, and potential inefficiencies that arise from the loss of a skilled and experienced workforce (confidential). (2019-2020)

Prairie Band of Potawatomi Indians

Valuation consulting relating to the Illinois Land Claim of the Prairie Band of Potawatomi Indians. The land claim stems from loss of the tribal reservation established in 1829 and removed from tribal control a decade later (confidential). (2019)

Ysleta del Sur Pueblo

Review of an assessment of regional impact from a tribal gaming operation (confidential). (2018-2019)

Citizen Potawatomi Nation

Evaluation of potential infrastructure refurbishment. Project addressed expected demand for restored rail service, cost-benefit analysis, and the impact more efficient rail service would have on surrounding areas (confidential). (2017)

United States Soccer Federation (USSF)

In the United States District Court for the Eastern District of New York, *North American Soccer League, LLC v. United States Soccer Federation, Inc.* Analysis of the marketplace for professional soccer in the United States, league designations under USSF's standards, and evaluation of oversight of the sport by USSF (confidential). (2017)

Glass and Stoltenberg

In the Court of Chancery of the State of Delaware, *Jon L. Glass and Wayne B. Stoltenberg, Petitioners, v. Riley Exploration Group, Inc. (f/k/a Cinco Resources, Inc.), Respondent.* Valuation of a small oil and gas company; project addressed proper discount rates and forward-looking oil and gas prices (confidential). (2017)

Tuba City Unified School District

Analysis of cash flows for a school district located on Navajo tribal lands. Project centered on evaluation of the feasibility of issuing construction bonds to replace aging school buildings, financial analyses, and discounted cash flow calculations (confidential). (2015)

Seneca Nation of Indians

Evaluation of damages stemming from construction of a major highway built over Indian land, allegedly without proper compensation (confidential). (2010-2011)

Pokagon Band of Potawatomi Indians

Strategy consulting relating to economic development initiatives geared toward enterprise diversification. Project addressed financial analysis, the roles played by Board members and economic development staff, cost-benefit analysis, and prioritization of investment decisions (confidential). (2010)

Greenberg Traurig LLP

Privileged consulting relating to the existing framework governing rights-of-way on tribal lands, access to infrastructure for the purpose of energy development, value of rights-of-way, and potential federal legislation altering the administration of rights-of-way going forward (confidential). (2006)

Cook Inlet Region, Inc. (a Native Corporation)

Valuation of oil and gas properties relating to a tax dispute. Analysis addressed comparable properties, valuation techniques, and calculation of appropriate discount rates; project included in-person negotiation with the IRS (confidential). (2005-2006)

Hualapai Tribe

Evaluation of economic development opportunities arising from a revision to the National Park Service's management plan for the Colorado River. Analysis

addressed assumptions underlying projections of use, appropriate discount rates, and likely damages arising under various management scenarios (confidential). (2005)

#### Shivwits Band of Paiute Indians

Lease negotiations between the tribe and a multinational corporation with cobalt and tungsten processing operations on tribal land. Prepared financial analysis regarding value of lease extension, participated in multi-party negotiations, and advised the tribe and legal counsel on economics of facility viability (confidential). (2001-2002)

### **SELECT REPORTS, PUBLICATIONS, AND LEGISLATIVE TESTIMONY**

Submission to the Joint Standing Committee on Aboriginal and Torres Strait Islander Affairs' Inquiry into Economic Self-Determination and Opportunities for First Nations Australians, June 20, 2024.

Policy Brief (with Jorgensen, Kalt, and Leonaitis), *Assessing the US Treasury Departments Allocations of Funding for Tribal Governments Under the American Rescue Plan Act of 2021*, Harvard Project on American Indian Economic Development, November 3, 2021.

Civil Rights and the COVID-19 Pandemic, Equal Employment Opportunity Commission, *Commission Hearing on the Civil Rights Implications of the COVID-19 Pandemic*, April 28, 2021.

Policy Brief (with Hill, Jorgensen, and Kalt), *Recommendations for the Allocation and Administration of American Rescue Plan Act Funding for American Indian Tribal Governments*, Harvard Project on American Indian Economic Development, April 9, 2021.

Policy Brief (with Hill, Jorgensen, and Kalt), *Federal COVID-19 Response Funding for Tribal Governments: Lessons from the CARES Act*, Harvard Project on American Indian Economic Development, July 24, 2020.

Policy Brief (with Hill, Jorgensen, and Kalt), *Emerging Stronger than Before: Guidelines for the Federal Role in American Indian and Alaska Native Tribes' Recovery from the COVID-19 Pandemic*, Harvard Project on American Indian Economic Development, July 24, 2020.

Policy Brief (with Akee, Jorgensen, and Kalt), *Proposal for a Fair and Feasible Formula for the Allocation of CARES Act Covid-19 Relief Funds to American Indian and Alaska*

*Native Tribal Governments*, Harvard Project on American Indian Economic Development, May 22, 2020.

Policy Brief (with Akee, Jorgensen, and Kalt), *The Need for a Significant Allocation of Covid-19 Response Funds to American Indian Nations*, Harvard Project on American Indian Economic Development, May 18, 2020.

Policy Brief (with Akee, Jorgensen, and Kalt), *Dissecting the US Treasury Department's Round 1 Allocations of CARES Act Covid-19 Relief Funding for Tribal Governments*, Harvard Project on American Indian Economic Development, May 18, 2020.

Statement to the Secretary of the Treasury (with Akee, Jorgensen, and Kalt), *Allocation of Covid-19 Response Funds to American Indian Nations*, Harvard Project on American Indian Economic Development, April 10, 2020.

Statement to US House of Representatives, Committee on Oversight and Government Reform, Subcommittee on the Interior, Energy, and Environment, *Hearing on Tribal Energy Resources: Reducing Barriers to Opportunity*, July 17, 2018.

"Discounted Cash Flow Valuation for Oil and Gas Pipelines," *Pipeline and Gas Journal*, December 20, 2017.

Statement to US House of Representatives, Committee on Natural Resources, *Hearing on HR 215, American Indian Empowerment Act*, October 25, 2017.

*Economic Impact of the Hualapai Water Rights Settlement and Proposed Diamond Creek Pipeline*, Research support for the Hualapai Tribe and Professor Joseph P. Kalt, The Harvard Project on American Indian Economic Development, July 16, 2017.

Statement to US House of Representatives, Committee on Natural Resources, *Hearing on HR 538, Tribal Prosperity and Self-Determination through Energy Development*, October 4, 2016.

Statement to US Senate Committee on Indian Affairs, *Hearing on Empowering Indian Country: Coal, Jobs, and Self-Determination*, April 8, 2015.

*The Mining of Crow Nation Coal: Economic Impact on the Crow Reservation, Big Horn County, and Montana*, Research support for the Crow Nation and Professor Joseph P. Kalt, The Harvard Project on American Indian Economic Development, February 4, 2014.

*Native Lands and Natural Resource Development*, served on the Advisory Board for Revenue Watch International, October 2010 to June 2011.

*The State of the Native Nations* (The Harvard Project on American Indian Economic Development, with JB Taylor, CEA Curtis, S Cornell, KW Grant, MR Jorgensen, JP Kalt, and AJ Lee), *Oxford University Press*, June 2008.

“Remember Our Indian Heritage” (with Kevin Red Star), opinion piece in *The Oklahoman*, August 2007.

“Wealth Building in Rural America: Potential in Human Diversity” (with coauthors), Washington University, Center for Social Development, 2006.

“Rural Wealth Building” (with Luxman Nathan and Anna Lee), Washington University, Center for Social Development, March 2005.

Comments on “Myths and Realities of Tribal Sovereignty: The Law and Economics of Indian Self-Rule,” by Professors Kalt (KSG) and Singer (HLS), written and oral comments presented at the Native Issues Research Symposium, Harvard Business School, December 5, 2003.

“Toward a Complete Picture,” Let’s Go: Southwest USA Adventure Guide, St. Martin’s Press, December 2003.

Statement to US Senate Committee on Indian Affairs, *Hearing on S.519, The Native American Capital Formation and Economic Development Act of 2003*, April 30, 2003.

“Native America at the New Millennium” (with JB Taylor, S Beane, K Bishop, SS Black, KW Grant, MR Jorgensen, J King, AJ Lee, H Nelson, and Y Roubideaux), in *American Indian Research & Grants Assessment Project*, The Harvard Project on American Indian Economic Development, April 2002.

“The Political Economy of Indian Gaming: The New England Experience” (with Luxman Nathan), *Communities and Banking*, No. 28 (publication of the Federal Reserve Bank of Boston), Winter 2000.

“Reserve-Based Economic Development: Impacts and Consequences for Caldwell Land Claims” (with Kenneth W. Grant, Joseph P. Kalt, and Manley A. Begay, Jr.), August 10, 1999.

“Adopting Commercial Codes: Overcoming Lending Barriers on Reservations” (with Luxman Nathan), *Communities and Banking*, No. 24 (publication of the Federal Reserve Bank of Boston), Winter 1999.

“Tool of Sovereignty: The Crow Commercial Code” (with Luxman Nathan), Harvard Project Report Series 98-4, April 1998.

## **SELECT PRESENTATIONS AND SPEAKING ENGAGEMENTS**

February 2026

Cherokee Nation Executive Education – Fayetteville AR (Cherokee Nation and Cherokee Nation Businesses)

November 2025

Negotiation Over Litigation: Converting Policy Challenges to Multi-Party Negotiation Processes for Favorable Outcomes – Seattle, WA (National Congress of American Indians Annual Conference)

October 2025

Financial Modeling (Gies College of Business, University of Illinois at Urbana-Champaign)

October 2025

Bridging Cultures: Waséyabek and The Harvard Kennedy School (Waséyabek Tribal Economic Development Podcast)

October 2025

Experiential Learning in a Changing Professional Climate (Network of Schools of Public Policy, Affairs, and Administration Global Conference, Flagstaff AZ)

September 2025

Indigenous Water and Energy Planning (Department of Urban Studies and Planning at MIT)

September 2025

The Harvard Project and Michigan's 2024 Non-Gaming Economic Impact Study (Waséyabek Tribal Economic Development Podcast)

July 2025

Indigenous People and the Endogenous Development Perspective (Chan School of Public Health at Harvard)

June 2025

First Nations Governance and Economic Empowerment (AIATIS Summit 2025, Darwin Australia)

April 2025

Indigenous Economic Development in a Changing Political Landscape (Center for Public Leadership, Kennedy School of Government at Harvard University)

March 2025

Economic Development Roadmap (Federation of Victorian Traditional Owners Corporations)

March 2025

Global Perspectives on First Nations Economic Empowerment (First Nations House and South x Southwest)

January 2025

Indigenous Cultural Ambassadors Program (Alliance Redwoods)

December 2024

First Nations House and West Tech Fest (First Nations X and the US Consulate in Perth)

November 2024

The 2024 Data Summit: Data in Action (Federal Reserve Bank of Minneapolis)

October 2024

Native Nation Building and Universities (Native American and Indigenous Studies at Brown University)

August 2024

Oklahoma turned down federal food aid for kids. Tribal nations stepped up. – NPR's Marketplace

July 2024

Indigenous People and the Endogenous Development Perspective (Chan School of Public Health at Harvard)

July 2024

Gathering data on Native people is tricky. New federal rules won't help. – NPR's Marketplace

June 2024

Native Nations and Self Governance in the 21st Century (Harvard Business School)

April 2024

An Equitable Transition? Energy and Economic Development in Tribal Nations (Resources for the Future)

November 2023

Continuing Legal Education – Legal Barriers to Tribal Project Development (Beverly Hills Bar Association)

October 2023

Senior Managers in Government – Native Nations and Self Governance (Kennedy School at Harvard)

October 2023

Bridging the Data Gaps (NAFOA Annual Conference)

December 2022

Government Report Outlines Web of Problems Impeding Tribal Access to Federal Funds – NPR’s Marketplace

November 2022

Native American Heritage Month (United States Department of Defense – United States Army Tank-Automotive and Armaments Command)

June 2022

Marramarra Murru: First Nations Economic Development (Australian National University and the US Embassy in Canberra)

March 2022

Everything Costs More – Native America Calling

November 2021

Native American Heritage Month (United States Department of Defense – United States Army Tank-Automotive and Armaments Command)

November 2021

Native Americans in the 21st Century (ideas42)

November 2021

Assessment of Payments to Federally Recognized American Indian Nations under the American Rescue Plan Act (National Caucus of Native American State Legislators)

November 2021

How Can the US Government Better Distribute Funding to Tribal Governments? – NPR’s Marketplace

October 2021

New Mexico Tribal Nations Covid-19 Interagency Recovery Coordination – Economic Diversification (FEMA)

October 2021

Tribes Plan for Covid Relief Spending and Brace for Challenges – NPR’s Marketplace

October 2021

Questions About Federal Pandemic Relief Distribution – Native America Calling

August 2021

Beyond Geography: Navigating Boston as a Person of Color (Harvard University)

June 2021

Leadership Challenges of Tribal Self-Governance in the Covid Era (Kennedy School Alumni Association)

May 2021

Billions to the Rescue – Native America Calling

April 2021

Civil Rights and the COVID-19 Pandemic (Equal Employment Opportunity Commission)

April 2021

How the Federal Government Can Effectively Distribute Tribal Stimulus Funding – *The Takeaway* (Public Radio International – WNYC)

January 2021

Native View of Tribal Energy Resource Agreements (Northern California Osage)

November 2020

Native American Heritage Month (United States Department of Defense – United States Army Tank-Automotive and Armaments Command)

October 2020

Redefining “Allyship” Amongst Indigenous Communities and Academia (University of Texas at El Paso and El Paso Community College)

September 2020

Navajo Indian Irrigation Project (NIIP Subcommittee Meeting – Navajo Nation)

July 2020

Inequalities in Indian Country During Covid-19 (Advanced Leadership Initiative – Harvard University)

July 2020

Federal Coronavirus Aid Offers Relief and Frustrations – Native America Calling

June 2020

How a Lengthy Delay in COVID-19 Stimulus Funding Impacted Tribal Governments – *The Takeaway* (Public Radio International – WNYC)

May 2020

Economic Impact of Covid-19 on Tribal Communities (National Caucus of Native American State Legislators)

April 2020

The Realities of Coronavirus Aid Distribution – Native America Calling

March 2020

Developments in the Oil & Gas Industry: Russia and the United States (Davis Center for Russian and Eurasian Studies at Harvard University)

February and April 2020

Climate Solutions Living Lab – Cambridge, MA (Harvard Law School)

December 2019

Keynote address at the *Taxation in Indian Country* annual conference – Las Vegas, NV

April 2019

Strategies for Economic Development: From Ethiopia to the Chickasaw Nation – Cambridge, MA (Growth Lab, Center for International Development, Kennedy School of Government, Harvard University)

April 2019

Socialism or Capitalism – Native America Calling

February and April 2019

Climate Solutions Living Lab – Cambridge, MA (Harvard Law School)

September 2018

Economic Impact of the Hualapai Water Rights Settlement and Proposed Diamond Creek Pipeline – Grand Canyon West, AZ (Tribal Council and Department of Interior)

July 2018

*Hearing on Tribal Energy Resources: Reducing Barriers to Opportunity* – Washington, DC (US House of Representatives, Committee on Oversight and Government Reform, Subcommittee on the Interior, Energy, and Environment)

February 2018

The First Year of President Trump – Native America Calling

October 2017

*HR 215, American Indian Empowerment Act* – Washington, DC (US House of Representatives, Committee on Natural Resources)

September 2017

Business Development on Indian Lands – Ignacio, CO (Rocky Mountain Indian Chamber of Commerce and the Southern Ute Tribe)

March 2017

Nation Building: Research in Indian Country – Cambridge, MA (Harvard University)

October 2016

*HR 538, Tribal Prosperity and Self-Determination through Energy Development* – Santa Fe, NM (US House of Representatives, Committee on Natural Resources)

April 2016

The Facts About Taxes – Native America Calling

October 2015

*Homelessness in Indian Country* – Advisory Roundtable – San Diego, CA (National Congress of American Indians)

September 2015

*Research in Indian Country* – Advisory Roundtable – Boston, MA (Native American Finance Officers Association/Federal Reserve Bank of Minneapolis)

June 2015

The Future of Coal – Native America Calling

April 2015

*Empowering Indian Country: Coal, Jobs, and Self-Determination* – Crow Agency, MT (Senate Committee on Indian Affairs)

February 2015

Economic Modeling and Scenario Analysis – Litchfield Park, AZ (Tuba City Unified School District)

January/February (annually) 2015-2016

Nation Building: Research in Indian Country – Flagstaff, AZ (Northern Arizona University)

April 2014

Economic Development Isn't Only About Economics – Rock Hill, SC (American Indian Chamber of Commerce of South Carolina)

January/February (annually) 2011-2014

Nation Building: Research in Indian Country – Tucson, AZ (University of Arizona)

January (annually) 2009-2018

Perspectives on the Challenges Facing Native America – Cambridge, MA (Harvard University)

March 2013

Nation Building Through Economic Development – New Town, ND (Three Affiliated Tribes of the Fort Berthold Reservation)

July 2012

Energy Resources and Sustainable Economic Development – New Town, ND (Three Affiliated Tribes of the Fort Berthold Reservation)

August 2010

Strategic Planning for Sustainable Economic Development – Watervliet, MI (Pokagon Band of Potawatomi Indians)

July 2010

Governance Analysis for Native Nations – St. Michael, ND (Spirit Lake Sioux Tribe)

April 2010

Long-Term Planning and Strategic Orientation – East Lansing, MI (Michigan Economic Development Corporation)

June 2007

The State of the Native Nations – New York, NY

December 2006

United We Thrive – Oklahoma City, OK

April 2005

To the Point – National Public Radio

March 2005

The State of American Indian Economic Development – Palm Springs, CA (Western Knight Center, Annenberg School for Communication, University of Southern California)

December 2004 to October 2005

Rosebud Economic Development Corporation – Advisory Project – Mission, SD (REDCO Board of Directors)

January 2004

Best Practices in Aboriginal Business and Economic Development – Banff, Alberta – Aboriginal Leadership and Management Program (The Banff Center)

December 2003

Native Issues Research Symposium – Cambridge, MA – The Law and Economics of Tribal Self-Government (HUNAP)

October and November 2003

Advisory Council Member, Tribal Asset Building Project – Mystic Lake, MN – (Kathryn M. Buder Center for American Indian Studies and the Center for Social Development, Washington University)

July 2003

Economic Development in Indian Country – Angoon, AK – Tongass Leadership Team Meeting (USDA Forest Service)

June 2003

Economic Security and Good Governance – Phoenix, AZ (National Congress of American Indians Mid-Year Session)

April 2003

*S.519 The Native American Capital Formation and Economic Development Act of 2003* – Washington, DC (Senate Committee on Indian Affairs)

August 2002

Sovereignty Matters – Cross Lake, Manitoba (Pimicikamak Cree Nation)

January/February/March 2002

NativeEdge Training Project – Phoenix, Portland, Oklahoma City (Department of Housing and Urban Development)

July 2001

Models for Economic Development – Washington, DC (Tribal Diplomats' Circle)

## **BOARD SERVICE**

Fort Apache Heritage Foundation – Fort Apache, AZ

Service on the nonprofit entrusted with restoration and development of a historical US military outpost now put to use as a part of the cultural revitalization of the White Mountain Apache Tribe (2025-present).

Southern Ute Indian Tribe – Ignacio, CO

Service on the Economic Advisory Panel for the economic development and business diversification interests of the tribe (2020-2021).

Oregon's Kitchen Table Democracy – Portland, OR

Service on the Board of Directors for a nonprofit at Portland State University that focuses on collaborative governance and a range of efforts to connect city, state, and federal governments with the communities and citizens they represent (2015-2025).

Revenue Watch International – New York, NY

Served on the Advisory Board for "Native Lands and Natural Resource Development," published June 2011 (2010-2011).

Debt Education and Certification Foundation – Benbrook, TX

Served on the Board of Directors, as Treasurer of the Board, and as Chair of the Finance Committee for a TX nonprofit corporation (2005-2010).

## HONORS AND AWARDS

### Who's Who Legal:

- *Who's Who Legal Consulting Experts Guide* (2020): Financial Advisory and Valuation – Quantum of Damages;
- *Who's Who Legal Consulting Experts Guide* (2019): Financial Advisory and Valuation – Quantum of Damages;
- *Who's Who Legal Arbitration* (2019): Expert Witness Analysis;
- *Who's Who Legal Arbitration* (2018): Expert Witness Analysis;
- *Who's Who Legal Consulting Experts Guide* (2018): Financial Advisory and Valuation – Quantum of Damages;
- *Who's Who Legal Arbitration* (2017): Expert Witness Analysis;
- *Who's Who Legal Consulting Experts Guide* (2017): Economic Consulting – Quantum of Damages;
- *Who's Who Legal Arbitration* (2016): Expert Witness Analysis; and,
- *Who's Who Legal Consulting Experts Guide* (2016): Economic Consulting – Quantum of Damages

### Academic:

- Christian Johnson Native American Fellow, *John F. Kennedy School of Government, Harvard University*;
- American Express Philanthropic Scholar, *University of Texas at San Antonio*;
- Chaparral Presidential Scholar, *University of Texas at San Antonio*; and,
- Golden Key National Honor Society, *University of Texas at San Antonio*

## OTHER PROFESSIONAL ACTIVITIES

Past member of the National Rural Economic Developers Association; Past Member/Owner of Cardovie Capital Development LLC (MA); Member/Owner of CCHI LLC (TX); Professional Certification in Valuation (New York Institute of Finance); Member of the Association for Economic Research of Indigenous Peoples; Department of Defense Native Liaison/Tribal Economic Development Expert (2021-2022)