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EDUCATION

2012, *DPhil in Economics*, Nuffield College, University of Oxford, United Kingdom
2009, *MPhil in Economics*, Nuffield College, University of Oxford, United Kingdom
2007, *BSc in Economics*, London School of Economics and Political Science, United Kingdom

PROFESSIONAL EXPERIENCE

2026 – Present, *Senior Vice President*, Compass Lexecon, London
2020 – 2026, *Vice President*, Compass Lexecon, London
2015 – 2020, *Senior Economist*, Compass Lexecon, London
2012 - 2015, *Economist*, Compass Lexecon, London
2009 - 2012, *Department Teaching Associate*, Hertford College, University of Oxford.
2010 - 2010, *Research Officer Intern*, NERA, London

SELECTED PROFESSIONAL EXPERIENCE IN COMPETITION AND REGULATION

Abuse of Dominance, Cartels, Antitrust, Follow-on damages

- 2025, Turkey: In relation to the TCA's investigations into music streaming.
- 2025, Turkey: In relation to the TCA's investigations into video streaming services.
- 2024, India: In relation to the CCI's investigations in online food delivery.
- 2020 – 2022, EU: In relation to European Commission's A101 investigation into EUR SSA bonds.
- 2022, India: In relation to the CCI's abuse of dominance investigation into MakeMyTrip.
- 2022, India: In relation to the CCI's abuse of dominance investigation into Google.
- 2022, India: In relation to the CCI's cartel investigation into the cement sector.
- 2021 – Present, Greece: Calculating pass on damages in an abuse of dominance decision for the beer market.
- 2021 – 2022, EU: In relation to a possible Article 102 investigation by the EC regarding allegations of tying and anticompetitive rebates in data products.
- 2018 – Present, EU: In relation to European Commission's A101 investigation into USD SSA bonds.
- 2017 – 2023, EU: In relation to Spotify's complaint to the European Commission and its subsequent investigation of Apple.
- 2015 – 2017, EU: In relation to the European Commission's A102 investigation of Qualcomm.
- 2015 – 2018, UK: In relation to Ofcom's investigation on Royal Mail regarding potentially abusive price discrimination and the subsequent Appeal to the CAT.
- 2017, EU: In relation to the European Commission's A102 investigation into restrictions on parallel trade in the beer market.
- 2013 – 2016, UK: In relation to Ofcom's regulatory review of the supply of sports channels and the subsequent appeal at the CAT.
- 2014, EU: In relation to the European Commission's investigation on Pay-TV operators, assessment of the impact of the removal of territorial exclusivity on the route to market chosen by the movie studios.
- 2013, Poland: In relation to the Polish Competition Authority's investigation on collective dominance in the telecommunications industry.
- 2013, EU: In relation to the European Commission's A101 investigation on credit default swaps.

Mergers and Acquisitions

- 2025 - Present, Kingdom of Saudi Arabia: Merger in polypropylene film packaging
- 2024, India: DIT/ATC

- 2022, India: Sony/Zee
- 2019, EU: Danaher/ GE
- 2013, EU: Delta Airlines/Virgin Atlantic
- 2013, EU: Intercontinental Exchange/NYSE Euronext
- 2013, EU: Crane Payment Systems/MEI

Arbitration and Litigation

- 2024, EU: In relation to analysis of vertical agreements in the steel sector, for an arbitration.
- 2023 – 2024, India: In relation to estimating FRAND rates for SEPs in Advanced Audio Codec for a litigation.
- 2022 – 2024, UK, Spain, China and India: In relation to estimating FRAND rates for SEPs in 3G/4G/5G for a litigation.
- 2020 – 2021, Ireland: In relation to data airline data sharing policies with respect to a travel agent, for a litigation.
- 2018, US: In relation to antitrust claims in the context of SEP licensing for cellular technologies.
- 2017 – 2018, the Netherlands: In relation to the meaning of FRAND and valuation in the context of licensing in immersion lithography.
- 2014 – 2016, Global: Valuation of SEP portfolios and calculation of FRAND rates for cellular technologies.
- 2012 – 2013, Global: International arbitration case regarding gas prices.
- 2012, EU: In relation to the impact of injunctions on ex-ante price negotiations in cellular technologies.

Advisory and white papers

- 2025, Germany: In relation to pricing policies of e-commerce platforms.
- 2025, EU: In relation to the determination of efficient prices for access land for deployment of passive infrastructure.
- 2025, EU: In relation to the determination of fair and reasonable prices for access to passive infrastructure.
- 2025, EU: In relation to the determination of market structure in productivity software when used by EU institutions.
- 2025, Global: In relation to the efficient frameworks for the licensing of copyright protected music for training of AI models.
- 2024, EU: In relation to the fair pricing for access to app stores under the DMA.
- 2024, EU: In relation to a gatekeeper's compliance with the DMA in the context of hotel aggregation.
- 2019, EU: In relation to a prospective analysis on the future of online distribution on hotel rooms.
- 2018 – Present, EU: In relation to providing advice on rebates to a multinational data provider.
- 2017, EU: In relation to providing advice to hotels on the economics of online direct and online indirect distribution and MFN clauses.
- 2017, EU: In relation to providing advice on the changing nature of competition in the retail market.
- 2017, Global: In relation to the valuation of IP rights, advice on methods for valuing the public announcement of a licence agreement.
- 2017, Global: In relation comparables analysis in IP disputes.

TESTIMONY IN COURT

- 2025, EU General Court, Luxembourg: *Case T-57/24, Rabobank v Commission*.

PUBLICATIONS

- “FRAND app stores”, joint with Jorge Padilla, *Competition Law International*, Vol. 21 No 2, December 2025.
- “FRAND access to app stores”, joint with Jorge Padilla and Andrew Tuffin, *The Analysis*, 2025. (Nominated for Antitrust Writing Awards, 2025)
- “Demystifying licensing debates: Should GenAI developers pay to train their models on copyright protected content”, joint with Jorge Padilla, *The Analysis*, 2025. (Nominated for Antitrust Writing Awards, 2025)
- “What constitutes self-preferencing and its proliferation in digital markets”, joint with Guillaume Duquesne, Thibaut de Bernard, Paul Armstrong and Thomas Bowman, *Global Competition Review's Digital Markets Guide*, 2023, 2024 and 2025.
- “What are fair and reasonable prices? Making a flexible concept tractable”, joint with Ciara Kalmus and Tanja Salem, *The Analysis*, 2024. (Nominated for Antitrust Writing Awards, 2024)
- “Q&A: Antitrust implications of ESG initiatives”, *Financier Worldwide*, August 2023.
- “The Competitive Effects of Price Parity Agreements”, joint with Salvatore Piccolo, *The Analysis*, 2021. (Nominated for Antitrust Writing Awards, 2021)
- “Q&A: Competition and Antitrust Issues in Digital Markets”, *Financier Worldwide*, August 2021.



PRESENTATIONS

- “*Competing in a vertically integrated world*”, Concurrences Tech Antitrust Conference, Palo Alto, January 2026.
- “*Music, copyright and AI*”, WIPO Standing Committee on Copyright and Related Rights side event, December 2025.
- “*The Economics of FRAND determination*”, WIPO Symposium on Standard Essential Patents, Geneva, September 2025.
- “*Aligning existing competition policy with broader economic goals*”, The Dialogue Annual International Conference on Competition Law in the Digital age, New Delhi, August 2025.
- “*The value of 5G*”, Indian Council for Research on International Economic Relations (ICRIER), June 2025.
- “*Fairness in SEP Regulation*”, European University Institute, Florence, October 2023.
- “*Antitrust and Regulation: Interfaces and Synergies*”, Competition Commission of India (CCI) Annual National conference on economics of competition law, New Delhi, March 2023.
- “*Digital Markets and ex-ante regulation*”, Confederation of Indian Industries (CII) and Competition Commission of India (CCI) Annual conference on competition law & Practice, September 2022.
- “*Interoperability of Platforms and Competition*”, CRESSE Conference ‘Advances in the Analysis of Competition Policy and Regulation’, Crete, June 2022.
- “*Recent developments in the economics of online advertising and privacy*”, TSE Executive Education online course, March 2022.
- “*Characterisation of a Digital Platform Business*”, Confederation of Indian Industries (CII) and Competition Commission of India (CCI) Annual conference on competition law & Practice, December 2021.
- “*Mergers and International Cooperation*”, Competition Policy Conference, Chatham House, November 2021.
- “*Trends in UK and European Commission merger decisions*”, Rising Stars Competition Policy Forum, November 2021.
- “*To talk or not? Competitive effects of Information Exchange between Market Makers*”, Center for Development Economics and Department of Economics, Delhi School of Economics Seminar Series, July 2021.
- “*Competition Tools in Digital Markets*”, Annual UK Competition Policy Forum, March 2021.
- “*Antitrust Toolkit for Platform Markets*”, Competition Commission of India’s National Conference on Economics of Competition Law, March 2021.
- “*Impact of New Technologies on Competition*”, Confederation of Indian Industries (CII) and Competition Commission of India (CCI) Annual conference on competition law & Practice, December 2020.
- “*5G, Internet of Things, Standard Essential Patents*”, Concurrences 4th Innovation Economics Conference, June 2020.
- “*Antitrust issues in Europe: Developments in Abuse of Dominance*”, Competition Commission of India (CCI) National Conference on Economics of Competition Law, March 2019.
- “*EU Investigations into Abuse of Dominance and FRAND issues*”, JIRICO Third International Conference on Deliberations on Regulatory Challenges, November 2017.
- “*Pricing, Innovation and Buyer Power*”, 13th Annual Symposium on Competition amongst Retailers and Suppliers, Institute of European and Comparative Law, University of Oxford, June 2017.

TEACHING

- “*Competition Policy and Intellectual Property Rights*”, CRESSE Summer School on Competition Policy and Regulation, Crete, July 2024 and 2025.

PROFESSIONAL RECOGNITIONS

- Lexology – Competition Economists: Future Leader, 2025.
- Lexology – Competition Economists: Future Leader, 2024.

PROFESSIONAL ASSOCIATIONS

- Young Economist Representative to the ABA Antitrust Section’s Economics Committee, 2017 - 2018.

LANGUAGES

- Hindi (native)
- English (fluent)

